





THE WILLIS PLATFORM®



A full suite of product offerings across the aviation asset life cycle



Power to Spare – Worldwide®







- Engine & Aircraft Leasing & Trading
- Regional & Specialty Assets
- Engine & Aircraft Lease & Loan Financing
- ConstantAccess® / ConstantThrust®
- End of Life Aircraft Programs

- Developing innovative customer solutions that leverage Willis' core capabilities
- Willis Sustainable Fuels















WILLIS SUPPORT THROUGH THE LIFE CYCLE OF YOUR ASSETS

The "one-stop shop" turnkey strategy





Pre-purchase or Delivery



Operational Management







- Borescope Inspections
- QEC Build / Swap
- Storage
- Preservation

■ Borescope Inspections

■ Material Provision

- Boreblend, Top Case
- Field Service
- Module Repairs / Swaps
- SPXX Engine Repairs
- Borescope Inspections
- MPD Checks, End-of-lease Inspections
- Preservation & Storage
- Boreblend, Top Case
- Engine Teardown

■ Engine Purchase

■ Engine Disassembly

■ Material Consignment

- Module Repairs / Swaps
- SPXX Engine Repairs



- Engine Exchange
- Engine Stands
- ConstantAccess® Program
- Engine, Lease, Sale, or Exchange
- Engine Stands

- Aircraft Purchase
- Engine Purchase
- ConstantThrust® Program



Willis

Aviation Services

- Aircraft Parking & Storage
- Entry into Service Checks
- Aircraft Base Maintenance
- Aircraft Parking
- Aircraft Line Maintenance
- Aircraft Painting

- Aircraft Parking & Storage
- Aircraft Disassembly
- Serviceable Engine Removals
- Lease Returns, Transitions, Return to Service



- Market / Asset Assessments
- Asset Valuations
- Pre-purchase Inspections
- Physical Inspections
- Records Inspections
- Fleet Management
- Shop Visit Management
- Transition Management
- Mid Lease Surveys
- Aircraft CAMO
- A/C Movements/Ferry Permits
- Physical Inspections ■ Records Inspections
- Transition Management





Willis Aero is a leading supplier of surplus engine material to the global aviation and aerospace industries. With over 75 years of deep sector experience, the Willis Aero team delivers surplus parts for nearly every modern engine type to airlines and repair centers around the globe.

4700 Lyons Technology Parkway | Coconut Creek, Florida 33073 USA o +1 561.272.5402 | e sales@willisaero.com



Our aeronautical services are the fastest way to locate aircraft parts and spares for commercial aircraft. Providing you with the right part, in the right place, at the right time is crucial to keeping your fleets in revenue service while maximizing uptime. We have accumulated inventory in nearly all major engine types and have amassed one of the industry's largest stocks of material.

We offer parts locator services and maintain a constantly changing inventory. At Willis, we have compiled a large engine parts inventory database from leading manufacturers and suppliers worldwide, enabling you to quickly source the parts they need.





Material Solutions and Services for Engines and Components

Our portfolio of transport category aircraft engines includes CF34-10E, CFM56-5B/7B, GE90-115, LEAP-1A/B, V2500-A5, and PW4168. The majority of these assets are in various stages of disassembly and part sales processing.

Our Capabilities Include:

 Sales and Distribution of Used Serviceable Material

Over 57,000 stock line items including New, Overhauled, Serviceable and As Removed material.

- Consignment Services
 - Strategic material disposal, engines or inventories may be consigned to WASI for surplus marketing or placement at engine repair facilities for maximum consumption.
- In-house Logistics Management
 Efficient transportation support, seamless logistics management to streamline global asset movements.
- Secure Warehousing and Storage
 Fully staffed and operational warehouse in
 the US & UK
 - 50,000 sq. ft. located in Pompano Beach, Florida (US)
 - 120,000 sq. ft. located in Bridgend, Wales (UK)



- Procurement & Repairs
 - Established network of over 150 purchasing and repair vendors both OEM and NON-OEM. QA audited and in compliance with standards and regulations.
- Supporting over 150 customers worldwide.

Quality Management









Willis Engine Repair Center® is a fully certified EASA/FAA Part 145 facility with dual-release capabilities in Florida (US) and South Wales (UK). WERC® conduct maintenance services on our owned engine portfolio and third party assets. Our brand range of capabilities include lease return transitions, C-Checks, module repairs and swaps, borescope inspections, MPD tasks, field service support, boreblend services, engine disassembly and engine storage and preservation, delivered by our highly skilled maintenance teams.

4700 Lyons Technology Parkway | Coconut Creek, Florida 33073 USA Aviation House, Brocastle Avenue | Waterton Industrial Estate | Bridgend, Wales, UK CF31 3XR e werc@williswerc.com



MAINTENANCE SERVICES

ENGINES

		APPLICABLE SERVICES BY ENGINE MODEL																	
EASA 2 2 = REG AIRCRAFT REGISTRY • WERC® US • WERC® UK ■ Dual		CFM56-3	CFM56-5	CFM56-7	LEAP	V2500	PW100/150A	PW4000-94	PW4000-100	PW4000-112	PW1100G	PW1400G	PW1500G/1900G	RB211	Trent 700	CF6-80	CF34	GEnx	APU - Various
		⊙ 	<u></u>	<u></u>		×	<u> </u>	<u>•</u>	ē.	<u> </u>	<u>A</u>	ā.	<u> </u>	~	F	<u>5</u>	S N	<u>ه</u>	A
SS	Special Inspections (Service Bulletins etc.)	<u> </u>	<u> </u>	<u> </u>	N	<u> </u>							•	•	•	<u> </u>	N		
BORESCOPE SERVICES	BSI Plugs Removal and Installation							•	•		<u>Z</u>	•					N N		7.7
BOR		4	<u> </u>	<u>Z</u>	<u> </u>	<u> </u>		•	•			•	•	•	•			•	
	Boreblending	<u>Z</u>	\$	Z															
	Engine Storage	<u> </u>	<u> </u>	<u> </u>	\$	<u> </u>	ZĬ	•	•	•	<u> </u>			•	<u>Z</u>	<u>Z</u>	<u>Z</u>	•	1/2
√GE	Engine Stand Swaps	<u>Z</u>	Z	Z	N	<u> </u>	<u> </u>	•	•	•	<u> </u>			•	•	<u>Z</u>	Z Z	•	<i>Z</i>
EQUIPMENT STORAGE	Component Storage				•									•	•			•	
ENT	Component Receipt / Inventory and Storage				•									•		•		•	
UIPM	Component Pick / Inventory / Shipment Prep																		•
EQ	Engine / Stand Storage	• X	• X	• 3	• X	• Z	• 3	•	•	• X	• X	<i>T</i> z	<u>Z</u>	•	• X	• ************************************	• X	•	•
	Engine C-Checks	<u> </u>	<u> </u>	<u> </u>	\$	\$					•				•	•	•		
	Engine Lease Return Maintenance Packages	\$	Ø	Ø	\$	Z					•				•	•	•		
	HPC Top Case Blade Replacement		<u> </u>	<u> </u>													•		
Ж	Engine Fuel / Oil Sustems Preservation (Off-wing)	\$	Z	Z	Z/	Z)										•			•
MAINTENANCE	QEC Removal / Installation / Exchange	\$	<u> </u>	\$	<u>Z</u>	\$					•			•	•	•	•		•
INTE	Thrust Rating Changes	\$	Z	Z	Z	Z													
Σ	AD /SB Embodiment	<u> </u>	<u> </u>	<u> </u>	Ø	<u> </u>									•		•		
	Module Swaps		Ø	Ø															
	Module Repairs		•	•															
	LPT Stage 1 NGV		Ø	Z															
	Engine Teardown		<u>a</u>	<u> </u>		•													
S	Logistics and Shipping	\$	\$	\$	Ø	Ø	\$	•	•	•	\$			•	•	\$	\$	•	
OTHER SERVICES	Equipment Offloading & Receipt Inspection	<u> </u>	<u>a</u>	\$	<u> </u>	<u> </u>	<u> </u>	•	•	•	<u>Z</u>			•	•	<u> </u>	<u> </u>	•	<u> </u>
R SER	Equipment Prep for Shipment and Loading	\$\delta\$	\$\delta\$	Ø	Z	Z	\$	•	•	•	Ø			•	•	\$	Ø	•	<u>&</u>
OTHE	QEC Inventory Checks	<u> </u>	\$	\$	Ø	<u>a</u>	<u>a</u>	<u> </u>	<u> </u>	<u>a</u>	<u> </u>			<u> </u>	<u> </u>	\$	<u> </u>	<u>a</u>	<u> </u>
	Scrap Material Processing	\$	\$\delta[Z	Ø	\$	\$	\$	\$	\$	\$			\$	\$	Z	Ø	<u>Z</u>	\$
	Other Miscellaneous Part 145 Services	<u> </u>	<u> </u>	<u>a</u>	<u> </u>	<u> </u>		•	•	•	<u> </u>			•	•	<u> </u>	<u> </u>	•	<u>a</u>





Willis Aviation Services Limited offers extensive aircraft base and line maintenance services, modifications, parking and storage, return to service and end of life airframe disassembly solutions at Teesside Internation-al Airport in the UK. We provide a full nose-to-tail service tailored to meet the demands of our customers which include airlines, lessors and third-party owners covering the life cycle of your assets.

Teesside International Airport, Hangar 2 | Darlington, DL2 1NJ, UK e sales@willisaviation.com



OVERVIEW



Our base maintenance facility includes a 45,000 square foot hangar capable of accommodating up to two narrowbody aircraft simultaneously. Willis Aviation Services Limited continues to expand its capabilities with the development of an additional state-of-the-art twin bay hangar. We are equipped to handle both narrow and widebody aircraft for disassembly and offer ample outdoor storage to support a broad range of operations.

Willis Aviation Services Limited holds UK CAA, 2-REG, Cayman and EASA Part-145 A1 Ratings for

the following aircraft types.	
AIRBUS AIRCRAFT	BOEING AIRCRAFT

Airbus A319/A320/A321 (IAE V2500) Airbus A318/A319/A320/A321 (CFM56)

Boeing 737-600/700/800/900 (CFM56)

Willis Aviation Services Limited's capability status for performing 'scheduled' aircraft maintenance checks:

Maintenance Type	Maintenance Level	UK CAA, EASA, 2-REG & Cayman Approval Status
Base Maintenance	C-Checks on All Aircraft Types Listed Above	Approved
Line Maintenance	Part 145 Parking and Storage Return to Service Post-flight, Maintenance Pre-flight, Service Check, and Overnight Checks	Approved



Base Maintenance Services

UK CAA Approval Reference UK.145.01884 | EASA Approval Reference EASA.145.0990

Nircraft

- √ 2 Bay Hangar
- ✓ New 2 Bay Hangar Completed Q4 2025
- ✓ Redelivery Centre for Lease Transitions
- ✓ Entry into Services and Lease Returns Checks
- ✓ Hospital and AOG Visits

- √ CAMO Services Available Through the Willis Platform®
- ✓ Customs Warehouse and IPR Regimes
- ✓ Materials Sourcing, Logistics & Shipping
- √ Component Repair Management



Part 145 Line Maintenance Services

UK CAA, EASA, 2-REG and Cayman approved maintenance facility

Aircraft

- ✓ Line Maintenance Support at Teesside International Airport
- ✓ Flight Ready Parking, Long-term Storage Programs and Return to Service
- ✓ CAMO Services Available Through the Willis Platform®



Certified Engine Tasks

Engine tasks available through Willis Aviation Services Limited and the Willis Platform®

ngines

- ✓ End of Lease / C-Check Work Packages
- ✓ Certified Engine Removals
- ✓ MPA Runs
- ✓ Borescope Inspections
- ✓ Engine Preservation

- √ Tufcoat[™] Shrink Wrapping
- √ Boreblending
- √ HPC Top Case Repairs
- ✓ Service Bulletin Enbodiment
- √ Logistics & Shipping



Aircraft Disassembly and Disposal

Aircraft end of life solutions

Aircraft

- ✓ Full Environmental Compliance for Waste and Fluid Disposal
- Capability to Disassemble all Widebody, Narrowbody and Regional Aircraft
- √ Flexible Disassembly from Fully Managed to "Bag and Tag"
- ✓ Remote Disassembly with Mobile Team Providing Worldwide Coverage
- Specialized Airframe Cutting for Training and Simulation Projects

- √ Full Shipping Services including Hazmat
- ✓ On-site Component Storage Available with Customs Warehouse and IPR Available
- Bespoke Carpentry Shop Providing ISPM Standard Crating
- ✓ AFRA Member Following Their Best Management Practices (BMP)
- ✓ Specialized Inventory Control Software





Willis Mitsui & Co. Asset Management Limited is a leading worldwide provider of aviation asset management solutions. We have years of experience advising our customers on all technical, commercial, and financial aspects of aircraft and engine life cycle operation and management. We are also an EASA, UK CAA and 2-REG approved CAMO and our globally positioned team is qualified and experienced to look after and deliver your entire aircraft transition and maintenance requirements. We remain at the forefront of engine management solutions with some 600+ engines under long-term management providing decades of unrivaled knowledge and experience with which to support the needs of our customers.

Aviation House, Brocastle Avenue | Waterton Industrial Estate | Bridgend, Wales, UK CF31 3XR

• +44 (0) 1656 754 777 | e sales@willisasset.com

MANAGED ENGINE PORTFOLIO

CFM56-3 **CFM56-5 CFM56-7 LEAP V2500** PW100/150A **PW2000 PW4000 PW1000G Family RB211 Trent Family GP7200 CF6-80 CF34 GE90**

GEnx

APUs

With a managed engine portfolio of 600+ engines and 1600+ shop visits managed, we provide ongoing independent expertise on all aspects of on-wing and off-wing engine maintenance and management, including phase-out fleet optimization and lease return planning. The unique access to our owned and managed fleet data affords insights to actual operations for the effective management of technical and financial risk.



AIRCRAFT TRANSITIONS

With our large pool of experienced and highly qualified experts, combined with our knowledge of global authority requirements, we have successfully executed 250+ full aircraft transition projects. Providing support across the full spectrum of commercial and regional aircraft, we offer customized solutions for all aspects of asset management throughout an aircraft's entire life cycle.

We are a fully approved CAMO organization, offering comprehensive airworthiness management solutions that protect the interests of our global customer base. Given the complexities of the regulatory environment, our team of customerfocused specialists ensure all aircraft remain in full compliance with jurisdictional requirements.

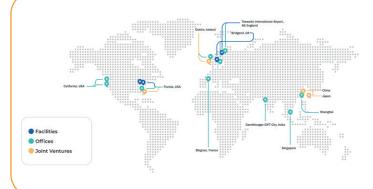








A220 | A320ceo | A320neo | A330 | A350 | A380 B737 Classic | B737NG | B737-7/8/9 | B767 | B777 | B787



Our consultancy is underpinned by unrivaled experience and an international presence, allowing us to deliver exceptional service to our customers. With globally positioned dedicated teams available to deploy at a moment's notice, we are ready to provide the support and advice you need, when and where you need it.

CONTACT OUR SALES TEAM

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	ENGINE CONSULTANCY &		ADDITIC	A DI E SEDVI	CE DV (CUSTOMER T	/DE
	TECHNICAL SERVICES	AIRLINE		FINANCIER	MRO	ASSET/ PARTS TRADING	ОЕМ
	Airline Fleet Support Programs	•					
EE S	Lessor Portfolio Support Programs		•				
CUSTOM FLEET & PORTFOLIO PROGRAMS	MRO Support Programs				•		
	Fleet ECM/EHM Monitoring Programs	•			•		
CUS & P PF	Technical Publication Support Programs	•	•			•	
Ĭ	Investor Portfolio Monitoring Programs			•			
	Fleet Planning Optimization	•					
	Exit Strategy Modeling and Optimization	•	•			•	
	Maintenance Cost Forecasting	•	•	•	•		
	Maintenance Reserve Calculations / Reserve Claim Analysis	•	•				
	Power by the Hour Programs Assessment / Negotiation Support	•		•	•		
ES	Engine Overhaul & Repair Contract Negotiation	•	•		•	•	
» VIC	Engine Evaluation & Selection	•	•	•		•	
CONSULTANCY SERVICES	Engine Purchase Negotiation Support / Sale / Remarketing Advice	•	•	•		•	
ζ	Lease Contract Negotiation Support	•	•	•		•	
ΨŦ	Engine Valuations (ISTAT Appraiser Certified)	•	•	•		•	•
Ins	Engine Teardown Valuations	•	•	•		•	
ON N	Industry Best Practice Advice	•			•		
	Customized Training Programs	•	•				
	Investor Product Investment Strategy		•	•			
	Market Sector Analysis	•	•	•	•	•	•
	Insurance Claims Support	•	•	•	•	•	
	Expert Witness	•	•	•	•	•	
	Technical Documentation Audit	•	•	•	•	•	•
	LLP Back to Birth Trace Audit	•	•	•	•	•	•
	Borescope Overview / Borescope Video Analysis	•	•	•		•	•
ËS	General Physical Inspection of an Engine / Engine Stand	•	•	•		•	•
ERVICES	QEC / Accessory Inventory Check / Avionics Inventory Check	•	•	•		•	•
SEF	Engine Test Cell or On-wing Run Overview / Test Result Analysis	•	•	•		•	•
CAL	Pre-Purchase Inspection	•	•	•		•	•
Ž	Pre / Mid / Post Lease Inspections	•	•	•			
TECHNICAL SI	Sale Support	•	•	•	•	•	•
ľ	Transportation Inspection	•	•	•	•	•	•
	On-wing Troubleshooting Advisory	•	•	•	•		
	Engine On-wing Performance Review and Advisory	•	•	•	•	•	
	Full Shop Visit Management	•	•	•		•	
	Overview Shop Visit Management	•	•	•		•	
CES	Workscope Compilation / Review	•	•	•		•	
I.V.	Dirty Condition / Table Inspection	•	•	•		•	
T SE	Material Sourcing and Documentation Audits	•	•	•		•	
OR	Test Cell Overview	•	•	•		•	
UPP	Pre / Post Repair BSI Overview	•	•	•		•	
S LI	Post-Shop Visit Documentation Audit	•	•	•		•	
N.	Warranty Management	•	•	•		•	
SHOP VISIT SUPPORT SERVICES	Engine Overhaul / Repair Invoice Review	•	•	•	•	•	
S	Maintenance Reserve Claim Analysis	•	•	•		•	
	Scrap Review and Material Value Extraction	•	•	•		•	
	•						

Q	AIRCRAFT CONSULTANCY & I		APPLICABLE SERVICE BY CUSTOMER TYPE									
(T)	TECHNICAL SERVICES	AIRLINE	LESSOR	FINANCIER	MRO	ASSET/ PARTS TRADING	ОЕМ					
	Lease Contract Negotiation Support	•										
ES	${\bf Aircraft\ Purchase\ Negotiation\ Support\ /\ Sale\ /\ Remarketing\ Advice}$	•		•		•						
ΣĒ	Airframe MRO Contract Evaluation and Negotiation Support	•	•									
CTAN	Maintenance Reserve Calculations / Reserve Claim Analysis		•	•								
CONSULTANCY PROJECT ACTIVITIES	Aircraft Valuations (ISTAT Appraiser Certified)	•	•	•	•	•						
ODEC	Aircraft Import / Export Support	•	•			•						
PRO	Insurance Claims Support	•	•	•	•	•						
	Expert Witness	•	•	•	•	•						
	Transition Support (Delivery / Redelivery)	•	•			•						
ES	Pre-Purchase Inspections / Due Diligence	•	•			•						
Α¥	Mid-Lease Inspections		•									
TECHNICA JECT ACTIN	Technical Documentation Audits	•	•	•		•						
CHI CHI	Aircraft Physical Inspections	•	•	•		•						
TECHNICAL PROJECT ACTIVITIES	Cargo Conversion Management	•	•	•		•						
PR	Maintenance Check Management / Oversight	•	•	•		•						
	Maintenance Check Invoice Review / Cost-Sharing Analysis	•	•	•		•						

	AIRWORTHINESS	Į.	APPLICABI	E SERVICE E	BY CUST	OMER TYPE	
	MANAGEMENT (CAMO)		LESSOR	FINANCIER	MRO	ASSET/ PARTS TRADING	ОЕМ
	Full Continuing Airworthiness Management (for Lessors)		•			•	
	Shadow CAMO (for Lessors)		•			•	
	Airworthiness Monitoring (non-EASA)		•			•	
CES	Continuing Airworthiness Management Support (for Airlines)	•					
ïR	Airworthiness Directive & Service Bulletin Compliance Management	•	•			•	
S SE	Aircraft Damage and Repair Management	•	•			•	
CONTINUING AIRWORTHINESS SERVICES	Hard Time, On-Condition Component Tracking and Management	•	•			•	
Ē	Maintenance Program Development, Amendment and Control	•	•			•	
/OR	Long & Short-Term Maintenance Planning	•	•				
IRA	Creation of Reliability Programs and Reporting	•					
<u>G</u>	Work Packs and Task Cards Creation and Administration	•	•			•	
<u> </u>	Aircraft Technical Records Management & Storage	•	•			•	
Ę	ARC / C of A Services	•	•			•	
Ö	Engine Health Monitoring (EHM / ECM), Flight Data Monitoring, Aircraft Condition Monitoring	•					
	Part 21 Services	•	•			•	
	Ferry & Demo Flight Services	•	•			•	
	FAA DAR Services	•	•			•	
	EASA AIR OPS / FAR 121 Compliance Verification & Reporting	•	•			•	

	QUALITY & REGULATORY	А	PPLICABL	E SERVICE E	BY CUST	OMER TYPE	
- <u>ö</u>	SERVICES		LESSOR	FINANCIER	MRO	ASSET/ PARTS TRADING	ОЕМ
>	MRO Best Practice Assessment				•		
Y & TOR	Regulatory Compliance Audits (Engine or Aircraft MRO)	•	•				
PLTA SVICE	AOC Set-up Support	•					
SEE CO	Airline Technical Infrastructure Assessment	•					
~ ~	Quality Investigations	•	•			•	

JET CENTRE by Willis



Jet Centre by Willis at Teesside International Airport in the UK delivers a full range of airport FBO and ground handling services. Our team of highly trained professional, friendly staff provides ground handling services for business, military, commercial, general aviation and cargo flights. In addition, the FBO offers a comfortable area for crew and passengers to relax with enhanced services including hangar facilities, external aircraft washes, complimentary refreshments and snacks, preferred rates on select hotels, and transportation and other related services. Crew also have access to a pilot briefing room.

Teesside Airport Business Suite | Teesside International Airport | Darlington, DL2 1NJ, UK

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Offering a broad range of aircraft and engine services to our customers worldwide.