
INSIDER TRADING POLICY

The following is the insider trading policy of Willis Lease Finance Corporation (the “Company”) and outlines the procedures that all Company personnel must follow. This policy and its procedures arise from our responsibilities as a public company. Failure to comply with these procedures could result in a serious violation of securities laws by you and/or the Company and can involve both civil and criminal penalties. It is important that you review our policy carefully. The insider trading policy provides as follows:

Definition of Insider: Reason for Policy

An “insider” is a person who possesses, or has access to, material information concerning the Company that has not been fully disclosed to the public or material information concerning another public company that the insider has or learns in service of the Company (see below for a definition of “material information”). Insiders may be subject to criminal prosecution and/or civil liability for trading (purchasing or selling) the Company’s stock when they know material information concerning the Company that has not been fully disclosed to the public. Criminal prosecution for insider trading can and often does result in prison sentences for the violator. Civil actions may be brought by private plaintiffs or the Securities and Exchange Commission (the “SEC”). The SEC is authorized by statute in such actions to seek a penalty of the profits made or losses avoided by the violator. Finally, in addition to the potential criminal and civil liabilities mentioned above, in certain circumstances the Company may be able to recover all profits made by an insider, plus collect other damages.

Insider trading proscriptions are not limited to trading by the insider alone. It is also illegal to advise others to trade on the basis of undisclosed material information. Liability in such cases can extend both to the “tippee” – the person to whom the insider disclosed inside information - and to the “tipper,” the insider himself, even if the insider did not trade and did not gain or intend to gain any benefit from the tippee’s trading or the disclosure or use of such information.

Finally, insider trading can cause a substantial loss of confidence in the Company and its stock on the part of the public and the securities markets. This could obviously have an adverse impact on the Company and its shareholders.

Applicability of Policy

This policy applies to all transactions in the Company’s stock by “insiders.” Generally, insiders are (1) members of the Board of Directors and officers of the Company, and (2) any officers, employees or independent contractors of the Company and its subsidiaries, who know material information regarding the Company that has not been fully disclosed to the public. This policy also applies to the immediate families (defined as direct family living in the same household) of such insiders. A person can be an insider for a limited time with respect to certain material information even though he or she is not an officer or director. For example, someone who knows that a significant contract or order has just been received may be an insider with respect to that information until the news has been fully disclosed to the public. Given the relatively small size of the Company, all employees are considered insiders under this policy.

Definition of Full Disclosure

Full disclosure to the public generally means a press release, SEC filing, or other dissemination through national wire services or major media outlets. A speech to an audience, a TV or radio appearance or an article in a magazine do not qualify as full disclosure. Full disclosure means that the information is made widely

accessible and the securities markets have had the opportunity to digest the news. Generally, one full trading day following full disclosure is regarded as sufficient for dissemination and interpretation of material information.

Definition of Material Information

It is not possible to define all categories of material information. In general, information should be regarded as material if there is a likelihood that it would be considered important by an investor in making a decision regarding the purchase or sale of the Company's stock. While it may be difficult under this standard to determine whether certain information is material, there are various categories of information that would almost always be regarded as material, such as information covering major contract approvals or rejections, major corporate partnering transactions, proposed acquisitions, unanticipated changes in the level of sales, orders or expenses, earnings announcements, significant pricing changes, proposed commencement or changes in dividends, planned stock splits, new equity or debt offerings, significant litigation developments, top management changes and similar matters. If any insider has questions as to the materiality of information, he or she should contact the General Counsel for clarification.

Further, any director, officer or other employee who is contemplating a transaction in the Company's stock and who is unsure of the applicability of this policy must contact the General Counsel prior to executing the transaction to determine if he or she may properly proceed. Officers and directors should be particularly careful, since avoiding the appearance of engaging in stock transactions on the basis of material undisclosed information can be as important as avoiding a transaction actually based on such information.

Any employee, particularly an employee who has access to inside information on a regular basis (for example, receipt of monthly financial highlights), must utilize the same trading window defined below for officers and directors. All employees must check with and receive approval from the General Counsel before initiating a transaction in the Company's stock or, if the General Counsel is unavailable, with the Chief Financial Officer.

Almost No Exceptions

There are almost no exceptions to the prohibition against insider trading. For example, it does not matter that the transactions in question may have been planned or committed to before the insider came into possession of the undisclosed material information, regardless of the economic loss that the person may believe he or she might suffer as a consequence of not trading.

As noted above, this policy applies to the immediate families of insiders. Although immediate family is narrowly defined, an employee should be especially careful with respect to family or to unrelated persons living in the same household.

Finally, remember that there are no limits on the size of a transaction that will trigger insider trading liability; relatively small trades have in the past occasioned SEC investigations and lawsuits.

Specific Procedures

1. Any director, officer, employee or other person associated with the Company who knows of any "material information" (see the definition above) concerning the Company that has not been disclosed to the public must refrain from trading (purchasing or selling), and must refrain from advising others to trade in the Company's stock until one full trading day after public disclosure of such information is made.
2. Directors, officers, insiders and other employees may engage in a transaction in (purchase or sale of) the Company's stock only during the period commencing on one full trading day after the day on which the Company's financial results for any particular fiscal period have been released through an SEC

filing, national wire service or major media outlet and ending on the fifteenth day of the last month of the then fiscal quarter. The “window period” may be closed early or entirely if, in the judgment of the Company’s President, Chief Financial Officer or General Counsel, there exists undisclosed information that would make trading by directors, officers or other employees inappropriate.

3. Even within the “window period,” directors, officers and other employees who desire to buy or sell Company stock must consult in advance with the General Counsel to confirm that there is no undisclosed information that would make such a trade inappropriate. If the General Counsel is unavailable, the Chief Financial Officer must be consulted. Directors, officers and other employees will be permitted to proceed with a proposed transaction only after the General Counsel or, in his/her absence, the Chief Financial Officer has pre-cleared it and communicated his/her approval in writing or via e-mail. In the case of directors, officers subject to Section 16 of the Securities Exchange Act of 1934, as amended, and other insiders, following any such pre-clearance, you will then have two business days to effect the transaction (or, if sooner, before the end of the window period). However, under no circumstances may you engage in transactions in the Company’s stock while aware of non-public material information, even if pre-cleared. Thus, if you become aware of non-public material information after receiving pre-clearance, but before the transaction has been executed, you must not effect the pre-cleared transaction.
4. Except as otherwise approved in writing and in advance by the General Counsel, insiders may not, directly or indirectly, (i) trade in publicly-traded options, such as puts and calls, and other derivative securities with respect to securities of the Company (other than stock options, restricted stock units and other compensatory awards issued to you by the Company) or (ii) purchase financial instruments (including prepaid variable forward contracts, equity swaps, collars and exchange funds), or otherwise engage in transactions, that hedge or offset, or are designed to hedge or offset, any decrease in the market value of securities of the Company either (a) granted to them by the Company as part of their compensation or (b) held, directly or indirectly, by them.
5. The only exceptions to the policy are set forth below. It does not matter that the “insider” may have decided to engage in a transaction before learning of the undisclosed material information or that delaying the transaction might result in economic loss. It is also irrelevant that publicly disclosed information about the Company might, even aside from the undisclosed material information, provide a substantial basis for engaging in the transaction. Officers, directors and employees simply cannot trade in the Company’s stock while in possession of undisclosed material information about the Company. The only exceptions to the policy are as follows:
 - a. Exercise of a stock option or option-like awards under a Company Stock Option/Stock Issuance Plan, if the exercise price is paid in cash or through the Company withholding a portion of the shares underlying the options. Note that this exception does not include a subsequent sale of the shares acquired pursuant to the exercise of the option under such plans.
 - b. The Company’s withholding of shares underlying equity awards to satisfy tax withholding requirements.
 - c. The purchase (but not the subsequent sale) of shares under the Employee Stock Purchase Plan.
 - d. Trades made pursuant to a valid “10b5-1 plan” approved by the General Counsel as described below.
 - e. Non-employee directed purchases under the Company’s 401(k) Plan, if applicable.

- f. Receipt and vesting of stock options, restricted stock units, restricted stock or other equity compensation awards from the Company.
- g. Changes in the number of the Company's securities you hold due to a stock split or a stock dividend that applies equally to all securities of a class, or similar transactions.
- h. Any transaction specifically approved in writing and in advance by the General Counsel.

The General Counsel is under no obligation to approve a request under the pre-clearance procedures provided for under this policy and may determine to reject any request, even if the proposed transaction would not violate federal securities laws or a specific provision of this policy.

10b5-1 Plans

SEC Rule 10b5-1(c) provides an affirmative defense to an allegation that a trade has been made on the basis of non-public material information. Persons who establish written trading plans under this rule (referred to as "10b5-1 plans") in advance of the trade and while not in possession of non-public material information can avail themselves of this defense. These plans can be useful in enabling insiders to plan ahead without fear that they might become exposed to non-public material information that will prevent them from trading. Transactions executed under valid pre-approved 10b5-1 plans are not subject to the pre-clearance procedures and trading prohibitions, including the window periods, under this policy.

To qualify as a 10b5-1 plan for purposes of this policy, the plan must be established during a window period and approved in advance by the General Counsel. Such plans must comply with applicable guidelines established by the General Counsel, as may be amended from time to time, and the person establishing the 10b5-1 plan must certify to the General Counsel in writing, no earlier than two (2) business days prior to the date that the plan is formally established, that: (i) such person is not in possession of non-public material information concerning the Company; and (ii) the plan complies with the requirements of SEC Rule 10b5-1(c), including that it is being entered into in good faith and not as part of a plan or scheme to evade the prohibitions of the rule.

In addition to the foregoing requirements, any 10b5-1 plan must satisfy all other conditions required for the affirmative defense under SEC Rule 10b5-1(c), including applicable cooling-off periods, certification requirements, and limitations on overlapping and single-trade plans, in each case as such requirements may be amended from time to time.

The General Counsel is under no obligation to approve any submitted 10b5-1 plan and may determine to reject any plan, even if it complies with SEC Rule 10b5-1(c) and otherwise complies with this policy.

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Violation of the laws against insider trading can result in both civil and criminal penalties and may result in termination of your employment by the Company. Therefore, please review this policy carefully. If you have any questions, please contact the General Counsel.

WILLIS LEASE FINANCE CORPORATION
10b5-1 PLAN GUIDELINES

(Adopted and approved on July 29, 2026
and effective as of the date hereto)

These 10b5-1 Plan Guidelines provide further requirements for entering into and operating a 10b5-1 Plan under the Insider Trading Policy (the “**Policy**”) of Willis Lease Finance Corporation (the “**Company**”). These 10b5-1 Plan Guidelines apply to members of the Board of Directors and officers of the Company, and any officers, employees or independent contractors of the Company and its subsidiaries (each, a “**Covered Person**” or “**you**”). Capitalized terms not defined herein shall have the meanings ascribed to them in the Policy.

1. Good Faith

You must act in good faith with respect to your 10b5-1 Plan under this Policy. Your failure to act in good faith with respect to a 10b5-1 Plan, including with respect to modifications and terminations, will cause the plan to no longer comply with Rule 10b5-1 and the Policy.

2. Trades Outside of a 10b5-1 Plan

Any Transaction outside of a 10b5-1 Plan may mitigate the benefits of the 10b5-1 Plan. Consequently, Covered Persons should generally not Transact in the Company’s Securities (except as permitted by the Policy or except as otherwise approved in writing and in advance by the General Counsel) outside of a 10b5-1 Plan while a 10b5-1 Plan is in effect. All Covered Persons, whether or not such Covered Persons are officers or directors, must comply with the preclearance provisions of the Policy for any Transactions outside of a 10b5-1 Plan while they have a 10b5-1 Plan in effect.

3. 10b5-1 Plan Adoption or Termination (including Modification); Good-Faith Considerations

The Policy sets forth the requirements for entering into a 10b5-1 Plan, including preclearance requirements. The same requirements and provisions apply to any modification of a 10b5-1 Plan. Any questions regarding proposed modifications to, or terminations other than pursuant to the existing terms of, a 10b5-1 Plan should be directed to the General Counsel.

While Rule 10b5-1 does not expressly forbid the early termination of a 10b5-1 Plan, the SEC has made clear that once a 10b5-1 Plan is terminated, the affirmative defense may not apply to any trades that were made pursuant to that plan if such termination calls into question whether the good-faith requirement was met or whether the plan was part of a plan or scheme to evade Rule 10b-5 under the Securities Exchange Act of 1934, as amended. The risk associated with terminating a plan increases if the Covered Person promptly engages in market transactions or adopts a new 10b5-1 Plan. Such behavior could arouse suspicion that the Covered Person is modifying trading behavior in order to benefit from MNPI. Accordingly, Covered Persons are encouraged to not terminate 10b5-1 Plans except in unusual circumstances. For similar reasons, Covered Persons are encouraged to avoid frequent modifications of 10b5-1 Plans. Covered Persons are required to provide prompt notice of termination of any 10b5-1 Plan to the General Counsel. Furthermore, the Company recommends that Covered Persons refrain from engaging in new Transactions in the Company’s Securities or entering into a new 10b5-1 Plan for sixty (60) days following a termination of a prior 10b5-1 plan other than pursuant to the terms of such plan.

4. Overlapping Plans

Under Rule 10b5-1, Covered Persons may not have more than one (1) 10b5-1 Plan in operation at any given time, subject to certain limited exceptions. Consult with the General Counsel to discuss whether any of these exceptions may apply to your situation, particularly if you wish to enter into a new 10b5-1 Plan under which trades will commence shortly after an existing 10b5-1 Plan would terminate in accordance with its terms.

5. Single-Trade Plans

Covered Persons may not enter into a 10b5-1 Plan that is designed to Transact the total amount of the Company's Securities subject to the 10b5-1 Plan as a single transaction (a "**Single-Trade Plan**"), unless: (i) the Covered Person has not, during the prior twelve (12)-month period, entered into another 10b5-1 Plan of the same design; and (ii) such other 10b5-1 Plan was eligible to receive the affirmative defense under Rule 10b5-1.

6. Timing of First Trade (Cooling-Off Periods)

10b5-1 Plans must be subject to a "cooling off" period pursuant to which no trading may commence after the 10b5-1 Plan is adopted or modified until the expiration of the later of (i) ninety (90) days after the adoption or modification of the 10b5-1 Plan, or (ii) two (2) business days following the filing of the Form 10-Q or Form 10-K for the fiscal quarter in which the plan was adopted or modified, not to exceed one hundred and twenty (120) days following adoption or modification of the 10b5-1 Plan.

7. Specific Trading Schedules

7.1 The Company encourages trading schedules to provide for a pattern of regular trades occurring over time to minimize any inference that the Covered Person is not acting in good faith.

7.2 If the specified number of shares is not sold on a designated date for sale pursuant to a trading schedule, the unsold shares may be added to the order(s) for the following designated date of sale on a trading schedule; provided that the number of shares added to the subsequent date of sale on the trading schedule shall be limited to no more than the number of shares originally intended to be sold on the subsequent date of sale.

For example, if an individual has 5,000 aggregated, unsold shares under the 10b5-1 Plan but the trading schedule provides for only 1,000 shares to be sold per trading interval, the aggregation feature outlined in this section shall allow for trading of up to 2,000 shares in each trading interval thereafter until such time as the 5,000 aggregated, unsold shares under the 10b5-1 plan have been sold.

8. Plan Suspension & Termination

10b5-1 Plans should include a provision that automatically suspends trading under the plan upon notice of suspension from the Company triggered by certain events. Events contemplated by such notice include underwritten public offerings by the Company and acquisition of the Company.

10b5-1 Plans should also include a provision automatically terminating the plan at some future date. In addition, any 10b5-1 Plan must provide for automatic termination in the event of death, a personal bankruptcy filing, the filing of a divorce petition, employment or service termination (in which case such automatic termination will occur at the beginning of the next open trading window), the last scheduled sale of shares, the public announcement of a merger, recapitalization, acquisition, tender or exchange offer, or other business combination or reorganization resulting in the exchange or conversion of the shares of the Company into shares of another company, or the conversion of the Company's Securities into rights to receive fixed amounts of cash or into debt securities and/or preferred stock (whether in whole or in part).

9. Plan Brokers

Unless otherwise approved by the General Counsel, all 10b5-1 Plans must be implemented through a broker included in a list approved by the General Counsel. The General Counsel may amend this list from time to time.

An insider must not communicate any MNPI about the Company to the broker or attempt to influence how the broker exercises his or her discretion in any way.

10B5-1 PLAN GUIDELINES

ACKNOWLEDGMENT

I certify that I have read, understand and agree to comply with Willis Lease Finance Corporation's 10b5-1 Plan Guidelines. I agree that I will be subject to sanctions imposed by the Company, in its discretion, for violation of the Guidelines, and that the Company may give stop-transfer and other instructions to the Company's transfer agent against the transfer of Company securities as necessary to ensure compliance with the Guidelines. I acknowledge that one of the sanctions to which I may be subject as a result of violating the Guidelines is termination of my employment or service, including termination for cause, or if I am a director, removal from the Board.

Date: _____

Signature: _____

Printed Name: _____