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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Quarterly Period Ended March 31, 2017

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission File Number: 001-15369

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**WILLIS LEASE FINANCE CORPORATION**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of incorporation or  
organization)

**68-0070656**

(IRS Employer Identification No.)

**773 San Marin Drive, Suite 2215, Novato, CA**

(Address of principal executive offices)

**94998**

(Zip Code)

Registrant's telephone number, including area code **(415) 408-4700**

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer   
(Do not check if a smaller reporting company)

Smaller reporting company

Emerging growth company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

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| Title of Each Class                      | Outstanding at May 1, 2017 |
|--|----------------------------|
| Common Stock, \$0.01 par value per share | 6,464,157                  |

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**WILLIS LEASE FINANCE CORPORATION  
AND SUBSIDIARIES**

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**PART I — FINANCIAL INFORMATION**

**Item 1. Consolidated Financial Statements (Unaudited)**

**WILLIS LEASE FINANCE CORPORATION  
AND SUBSIDIARIES  
Consolidated Balance Sheets  
(In thousands, except share data, unaudited)**

|  | <b>March 31,<br/>2017</b> | <b>December 31,<br/>2016</b> |
|--|---------------------------|------------------------------|
| <b>ASSETS</b>  |                           |                              |
| Cash and cash equivalents  | \$ 11,890                 | \$ 10,076                    |
| Restricted cash  | 29,306                    | 22,298                       |
| Equipment held for operating lease, less accumulated depreciation of \$349,273 and \$351,553 at March 31, 2017 and December 31, 2016, respectively                         | 1,094,673                 | 1,136,603                    |
| Maintenance rights   | 17,160                    | 17,670                       |
| Equipment held for sale  | 58,083                    | 30,710                       |
| Operating lease related receivables, net of allowances of \$1,350 and \$787 at March 31, 2017 and December 31, 2016, respectively  | 11,771                    | 16,484                       |
| Spare parts inventory  | 24,475                    | 25,443                       |
| Investments  | 44,540                    | 45,406                       |
| Property, equipment & furnishings, less accumulated depreciation of \$6,222 and \$5,858 at March 31, 2017 and December 31, 2016, respectively                              | 16,638                    | 16,802                       |
| Intangible assets, net   | 2,081                     | 2,182                        |
| Other assets   | 12,372                    | 14,213                       |
| <b>Total assets</b>  | <b>\$ 1,322,989</b>       | <b>\$ 1,337,887</b>          |
| <b>LIABILITIES, REDEEMABLE PREFERRED STOCK AND SHAREHOLDERS' EQUITY</b>  |                           |                              |
| <b>Liabilities:</b>  |                           |                              |
| Accounts payable and accrued expenses  | \$ 22,239                 | \$ 17,792                    |
| Deferred income taxes  | 110,063                   | 104,978                      |
| Notes payable  | 872,201                   | 900,255                      |
| Maintenance reserves   | 66,751                    | 71,602                       |
| Security deposits  | 21,256                    | 21,417                       |
| Unearned lease revenue   | 5,243                     | 5,823                        |
| <b>Total liabilities</b>   | <b>1,097,753</b>          | <b>1,121,867</b>             |
| Redeemable preferred stock (\$0.01 par value, 1,000,000 shares authorized; 1,000,000 shares issued and outstanding at March 31, 2017 and December 31, 2016, respectively)  | 19,767                    | 19,760                       |
| <b>Shareholders' equity:</b>   |                           |                              |
| Common stock (\$0.01 par value, 20,000,000 shares authorized; 6,525,373 and 6,401,929 shares issued and outstanding at March 31, 2017 and December 31, 2016, respectively) | 65                        | 64                           |
| Paid-in capital in excess of par   | 2,324                     | 2,512                        |
| Retained earnings  | 203,841                   | 194,729                      |
| Accumulated other comprehensive loss, net of income tax benefit of \$401 and \$275 at March 31, 2017 and December 31, 2016, respectively.                                  | (761)                     | (1,045)                      |
| <b>Total shareholders' equity</b>  | <b>205,469</b>            | <b>196,260</b>               |
| <b>Total liabilities, redeemable preferred stock and shareholders' equity</b>  | <b>\$ 1,322,989</b>       | <b>\$ 1,337,887</b>          |

(1) Total assets at March 31, 2017 and December 31, 2016 include the following assets of a variable interest entity (VIE) that can only be used to settle the liabilities of the VIE: Cash, \$583 and \$257; Restricted Cash \$29,306 and \$22,298; Equipment, \$302,620 and \$309,815; and Other, \$4,087 and \$4,139, respectively.

(2) Total liabilities at March 31, 2017 and December 31, 2016 include the following liabilities of a VIE for which the VIE creditors do not have recourse to Willis Lease Finance Corporation: Notes payable, \$268,695 and \$273,380, respectively.

See accompanying notes to the unaudited consolidated financial statements.

**WILLIS LEASE FINANCE CORPORATION  
AND SUBSIDIARIES**  
**Consolidated Statements of Income**  
**(In thousands, except per share data, unaudited)**

|   | <b>Three Months Ended March 31,</b> |                 |
|---|-------------------------------------|-----------------|
|   | <b>2017</b>                         | <b>2016 (1)</b> |
| <b>REVENUE</b>  |                                     |                 |
| Lease rent revenue                                    | \$ 30,233                           | \$ 28,276       |
| Maintenance reserve revenue                           | 31,961                              | 15,819          |
| Spare parts and equipment sales                       | 12,596                              | 2,632           |
| Gain on sale of leased equipment                      | 983                                 | 2,992           |
| Other revenue   | 2,173                               | 1,000           |
| <b>Total revenue</b>                                  | <b>77,946</b>                       | <b>50,719</b>   |
| <b>EXPENSES</b>                                       |                                     |                 |
| Depreciation and amortization expense                 | 16,628                              | 16,419          |
| Cost of spare parts and equipment sales               | 9,400                               | 1,932           |
| Write-down of equipment                               | 13,009                              | 2,036           |
| General and administrative                            | 13,201                              | 11,752          |
| Technical expense                                     | 2,292                               | 1,696           |
| Net finance costs                                     | 10,865                              | 10,008          |
| <b>Total expenses</b>                                 | <b>65,395</b>                       | <b>43,843</b>   |
| Earnings from operations                              | 12,551                              | 6,876           |
| Earnings from joint ventures                          | 1,854                               | 187             |
| Income before income taxes                            | 14,405                              | 7,063           |
| Income tax expense                                    | 6,238                               | 3,052           |
| Net income  | \$ 8,167                            | \$ 4,011        |
| Preferred stock dividends                             | 321                                 | —               |
| Accretion of preferred stock issuance costs           | 7                                   | —               |
| <b>Net income attributable to common shareholders</b> | <b>\$ 7,839</b>                     | <b>\$ 4,011</b> |
| Basic earnings per common share:                      | \$ 1.28                             | \$ 0.56         |
| Diluted earnings per common share:                    | \$ 1.26                             | \$ 0.55         |
| Average common shares outstanding                     | 6,114                               | 7,149           |
| Diluted average common shares outstanding             | 6,240                               | 7,272           |

(1) Certain amounts include adjustments to prior periods see "Note 1. Summary of Significant Accounting Policies (c) Correction of Immaterial Errors - Consolidated Financial Statements" for further disclosure.

See accompanying notes to the unaudited consolidated financial statements.

**WILLIS LEASE FINANCE CORPORATION  
AND SUBSIDIARIES**  
**Consolidated Statements of Comprehensive Income**  
**(In thousands, unaudited)**

|  | Three Months Ended<br>March 31, |                 |
|--|---------------------------------|-----------------|
|  | 2017                            | 2016 (1)        |
| Net income   | \$ 8,167                        | \$ 4,011        |
| Other comprehensive income (loss):                                   |                                 |                 |
| Currency translation adjustment                                      | 99                              | (441)           |
| Unrealized gain on derivative instruments                            | 335                             | —               |
| Net gain (loss) recognized in other comprehensive income             | 434                             | (441)           |
| Tax benefit (expense) related to items of other comprehensive income | (150)                           | 153             |
| Other comprehensive income (loss)                                    | 284                             | (288)           |
| Total comprehensive income   | <u>\$ 8,451</u>                 | <u>\$ 3,723</u> |

(1) Certain amounts include adjustments to prior periods see "Note 1. Summary of Significant Accounting Policies (c) Correction of Immaterial Errors - Consolidated Financial Statements" for further disclosure.

See accompanying notes to the unaudited consolidated financial statements.

**WILLIS LEASE FINANCE CORPORATION  
AND SUBSIDIARIES**  
**Consolidated Statements of Redeemable Preferred Stock and Shareholders' Equity**  
**Three months Ended March 31, 2017 and 2016**  
**(In thousands, unaudited)**

|   | Stockholders' Equity       |           |              |        |                                  |  |                       |                            |
|---|----------------------------|-----------|--------------|--------|----------------------------------|--|-----------------------|----------------------------|
|   | Redeemable Preferred Stock |           | Common Stock |        | Paid-in Capital in Excess of par | Accumulated Other Comprehensive Income | Retained Earnings (1) | Total Shareholders' Equity |
|   | Shares                     | Amount    | Shares       | Amount |                                  |  |                       |                            |
| Balances at December 31, 2015   | —                          | \$ —      | 7,548        | \$ 75  | \$ 28,720                        | \$ (521)                               | \$ 180,949            | \$ 209,223                 |
| Net income  | —                          | —         | —            | —      | —                                | —                                      | 4,011                 | 4,011                      |
| Net unrealized loss from currency translation adjustment, net of tax benefit of \$153 | —                          | —         | —            | —      | —                                | (288)                                  | —                     | (288)                      |
| Shares repurchased  | —                          | —         | (200)        | (2)    | (4,451)                          | —                                      | —                     | (4,453)                    |
| Shares issued under stock compensation plans  | —                          | —         | 98           | 1      | 81                               | —                                      | —                     | 82                         |
| Cancellation of restricted stock in satisfaction of withholding tax                   | —                          | —         | (22)         | —      | (424)                            | —                                      | —                     | (424)                      |
| Stock-based compensation, net of forfeitures  | —                          | —         | —            | —      | 944                              | —                                      | —                     | 944                        |
| Tax benefit on disqualified disposition of shares                                     | —                          | —         | —            | —      | 55                               | —                                      | —                     | 55                         |
| Balances at March 31, 2016  | —                          | \$ —      | 7,424        | \$ 74  | \$ 24,925                        | \$ (809)                               | \$ 184,960            | \$ 209,150                 |
| Balances at January 1, 2017   | 1,000                      | \$ 19,760 | 6,402        | \$ 64  | \$ 2,512                         | \$ (1,045)                             | \$ 194,729            | \$ 196,260                 |
| Cumulative-effect adjustment  | —                          | —         | —            | —      | —                                | —                                      | 1,273                 | 1,273                      |
| Balances at January 1, 2017, adjusted   | 1,000                      | 19,760    | 6,402        | 64     | 2,512                            | (1,045)                                | 196,002               | 197,533                    |
| Net income  | —                          | —         | —            | —      | —                                | —                                      | 8,167                 | 8,167                      |
| Net unrealized gain from currency translation adjustment, net of tax expense of \$34  | —                          | —         | —            | —      | —                                | 65                                     | —                     | 65                         |
| Net unrealized gain from derivative instruments, net of tax expense of \$116          | —                          | —         | —            | —      | —                                | 219                                    | —                     | 219                        |
| Shares repurchased  | —                          | —         | (40)         | (1)    | (883)                            | —                                      | —                     | (884)                      |
| Shares issued under stock compensation plans  | —                          | —         | 175          | 2      | 91                               | —                                      | —                     | 93                         |
| Cancellation of restricted stock in satisfaction of withholding tax                   | —                          | —         | (11)         | —      | (270)                            | —                                      | —                     | (270)                      |
| Stock-based compensation, net of forfeitures  | —                          | —         | —            | —      | 874                              | —                                      | —                     | 874                        |
| Accretion of preferred shares issuance costs  | —                          | 7         | —            | —      | —                                | —                                      | (7)                   | (7)                        |
| Preferred stock dividend  | —                          | —         | —            | —      | —                                | —                                      | (321)                 | (321)                      |
| Balances at March 31, 2017  | 1,000                      | \$ 19,767 | 6,526        | \$ 65  | \$ 2,324                         | \$ (761)                               | \$ 203,841            | 205,469                    |

(1) Certain amounts include adjustments to prior periods see "Note 1. Summary of significant Accounting Policies (c) Correction of Immaterial Errors - Consolidated Financial Statements" for further disclosure.

See accompanying notes to the unaudited consolidated financial statements.

**WILLIS LEASE FINANCE CORPORATION  
AND SUBSIDIARIES**  
**Consolidated Statements of Cash Flows**  
**(In thousands, unaudited)**

|   | <b>Three Months Ended March 31,</b> |                  |
|---|-------------------------------------|------------------|
|   | <b>2017</b>                         | <b>2016 (1)</b>  |
| <b>Cash flows from operating activities:</b>                                      |                                     |                  |
| Net income  | \$ 8,167                            | \$ 4,011         |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                     |                  |
| Depreciation and amortization expense   | 16,628                              | 16,419           |
| Write-down of equipment   | 13,009                              | 2,036            |
| Stock-based compensation expenses   | 874                                 | 944              |
| Amortization of deferred costs  | 1,198                               | 1,071            |
| Allowances and provisions   | 563                                 | 209              |
| Gain on sale of leased equipment  | (983)                               | (2,992)          |
| Income from joint ventures  | (1,854)                             | (187)            |
| Excess tax benefit from stock-based compensation                                  | —                                   | 55               |
| Deferred income taxes   | 6,181                               | 2,888            |
| Changes in assets and liabilities:  |                                     |                  |
| Receivables   | 4,150                               | (2,273)          |
| Spare parts inventory   | 50                                  | 1,532            |
| Other assets  | (791)                               | (165)            |
| Accounts payable and accrued expenses   | 3,834                               | (282)            |
| Maintenance reserves  | (4,340)                             | (5,500)          |
| Security deposits   | (160)                               | 64               |
| Unearned lease revenue  | (580)                               | (739)            |
| Net cash provided by operating activities   | <u>45,946</u>                       | <u>17,091</u>    |
| <b>Cash flows from investing activities:</b>                                      |                                     |                  |
| Proceeds from sale of equipment (net of selling expenses)                         | 26,711                              | 52,488           |
| Capital contribution to joint ventures  | —                                   | (4,610)          |
| Distributions received from joint ventures  | 1,880                               | 1,167            |
| Maintenance rights payments received  | —                                   | 4,634            |
| Purchase of equipment held for operating lease                                    | (35,304)                            | (44,433)         |
| Purchase of maintenance rights  | —                                   | (4,634)          |
| Purchase of property, equipment and furnishings                                   | (199)                               | (70)             |
| Net cash provided by (used in) investing activities                               | <u>(6,912)</u>                      | <u>4,542</u>     |
| <b>Cash flows from financing activities:</b>                                      |                                     |                  |
| Proceeds from issuance of notes payable   | 18,000                              | 20,000           |
| Proceeds from shares issued under stock compensation plans                        | 94                                  | 82               |
| Cancellation of restricted stock units in satisfaction of withholding tax         | (270)                               | (424)            |
| Repurchase of common stock  | (884)                               | (4,453)          |
| Preferred stock dividends, net  | (305)                               | —                |
| Principal payments on notes payable   | (46,847)                            | (36,889)         |
| Net cash used in financing activities   | <u>(30,212)</u>                     | <u>(21,684)</u>  |
| Increase (decrease) in cash, cash equivalents and restricted cash                 | 8,822                               | (51)             |
| Cash, cash equivalents and restricted cash at beginning of period                 | 32,374                              | 42,758           |
| Cash, cash equivalents and restricted cash at end of period                       | <u>\$ 41,196</u>                    | <u>\$ 42,707</u> |
| Supplemental disclosures of cash flow information:                                |                                     |                  |
| Net cash paid for:  |                                     |                  |
| Interest  | \$ 9,485                            | \$ 8,753         |
| Income Taxes  | \$ 75                               | \$ 5             |

(1) Certain amounts include adjustments to prior periods see "Note 1. Summary of Significant Accounting Policies (c) Correction of Immaterial Errors - Consolidated Financial Statements" for further disclosure.

Supplemental disclosures of non-cash investing activities:

During the three months ended March 31, 2017 and 2016, liabilities of \$623 and \$6,778, respectively, were incurred but not paid in connection with our purchase of aircraft and engines.

During the three months ended March 31, 2017 and 2016, engines and equipment totaling \$37,883 and \$12,806, respectively, were transferred from Held for Operating Lease to Held for Sale

During the three months ended March 31, 2016, an aircraft of \$2,925 was transferred from Property, equipment and furnishings to Assets Held for Lease.

See accompanying notes to the unaudited consolidated financial statements.

## Notes to Unaudited Consolidated Financial Statements

### 1. Summary of Significant Accounting Policies

#### *(a) Basis of Presentation:*

Our unaudited consolidated financial statements include the accounts of Willis Lease Finance Corporation and its subsidiaries (“we” or the “Company”) and have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission for reporting on Form 10-Q. Pursuant to such rules and regulations, certain information and note disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. The accompanying unaudited interim consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto, together with Management’s Discussion and Analysis of Financial Condition and Results of Operations, contained in our Annual Report on Form 10-K for the fiscal year ended December 31, 2016.

In the opinion of management, the accompanying unaudited consolidated financial statements contain all adjustments necessary to present fairly our financial position as of March 31, 2017 and December 31, 2016, and the results of our operations for the three months ended March 31, 2017 and 2016, and our cash flows for the three months ended March 31, 2017 and 2016. The results of operations and cash flows for the period ended March 31, 2017 are not necessarily indicative of the results of operations or cash flows which may be reported for the remainder of 2017.

#### *(b) Principles of Consolidation:*

We evaluate all entities in which we have an economic interest firstly to determine whether for accounting purposes the entity is a variable interest entity or voting interest entity. If the entity is a variable interest entity we consolidate the financial statements of that entity if we are the primary beneficiary of the entities’ activities. If the entity is a voting interest entity we consolidate the entity when we have a majority of voting interests. All inter-company balances are eliminated upon consolidation.

#### *(c) Correction of Immaterial Errors – Consolidated Financial Statements:*

During the second quarter of 2016 the Company determined that its financial statements for the years ended December 31, 2015, 2014 and 2013 and for prior years and for the quarter ended March 31, 2016 contained errors resulting from the incorrect accounting for equipment purchased with in-place leases. The Company previously did not identify, measure and account for maintenance rights acquired. The Company’s accounting policy for maintenance rights is described in the notes to the consolidated financial statements in our Form 10-K for the fiscal year ended December 31, 2016. Management evaluated the materiality of the errors described above from a qualitative and quantitative perspective in accordance with the requirements of the Securities and Exchange Commission (SEC) Staff Accounting Bulletin No. 99, Materiality (SAB 99). Based on such evaluation, we have concluded that these corrections would not be material to any individual prior period and have corrected such balances herein.

The adjustments to the previously reported Consolidated Statement of Income for the three month period ending March 31, 2016 were as follows: a decrease in Depreciation and Amortization Expense of \$0.2 million; an increase in Income Tax Expense of \$0.1 million, an increase in net income of \$0.2 million; and an increase in basic and diluted earnings per share of \$0.03.



There were other immaterial out of period adjustments recorded that affected lease rent revenue, spare part sales revenue and expense and general and administrative expenses for the three month month ended March 31, 2016.

(d) *Fair Value Measurements:*

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value must maximize the use of observable inputs and minimize the use of unobservable inputs, to the extent possible. We use a fair value hierarchy based on three levels of inputs, of which the first two are considered observable and the last unobservable, to measure fair value which are the following:

Level 1 - Quoted prices in active markets for identical assets or liabilities.

Level 2 - Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

**Assets Measured and Recorded at Fair Value on a Nonrecurring Basis**

We determine fair value of long-lived assets held and used, such as Equipment held for operating lease and Equipment held for sale, by reference to independent appraisals, quoted market prices (e.g. an offer to purchase) and other factors. An impairment charge is recorded when the carrying value of the asset exceeds its fair value.

The following table shows by level, within the fair value hierarchy, the Company's assets measured at fair value on a nonrecurring basis during the three months ended March 31, 2017 and 2016, and the losses recorded during the three months ended March 31, 2017 and 2016 on those assets:

|                          | Assets at Fair Value |                  |             |                  |                |                 |             |                 | Total Losses                 |                   |
|--------------------------|----------------------|------------------|-------------|------------------|----------------|-----------------|-------------|-----------------|------------------------------|-------------------|
|                          | March 31, 2017       |                  |             |                  | March 31, 2016 |                 |             |                 | Three Months Ended March 31, |                   |
|                          | Level 1              | Level 2          | Level 3     | Total            | Level 1        | Level 2         | Level 3     | Total           | 2017                         | 2016              |
|                          | (in thousands)       |                  |             |                  |                |                 |             |                 | (in thousands)               |                   |
| Equipment held for lease | \$ —                 | \$ 11,454        | \$ —        | \$ 11,454        | \$ —           | \$ —            | \$ —        | \$ —            | \$ (9,019)                   | \$ —              |
| Equipment held for sale  | —                    | 26,306           | —           | 26,306           | —              | 3,307           | —           | 3,307           | (3,071)                      | (2,036)           |
| Spare parts inventory    | —                    | 2,228            | —           | 2,228            | —              | —               | —           | —               | (919)                        | —                 |
| <b>Total</b>             | <b>\$ —</b>          | <b>\$ 39,988</b> | <b>\$ —</b> | <b>\$ 39,988</b> | <b>\$ —</b>    | <b>\$ 3,307</b> | <b>\$ —</b> | <b>\$ 3,307</b> | <b>\$ (13,009)</b>           | <b>\$ (2,036)</b> |

At March 31, 2017, the Company used Level 2 inputs to measure equipment held for sale. Level 2 inputs include quoted prices for similar assets in inactive markets.

An impairment charge is recorded when the carrying value of the asset exceeds its fair value. A writedown of \$12.1 million was recorded during the three months ended March 31, 2017 for four engines and two aircraft for which their leases ended or were modified in the period. We evaluated the equipment return condition, end of lease compensation, accumulated maintenance reserves and expected future proceeds from part out and sale to record our initial best estimate of impairment. An additional asset write-down of \$0.9 million was recorded in the

three months ended March 31, 2017 based upon a comparison of the spare parts net book values with the revised net proceeds expected from part sales. A write-down of equipment totaling \$2.0 million was recorded in the three months ended March 31, 2016 due to a management decision to consign one engine for part-out and sale, in which the asset's net book value exceeded the estimated proceeds.

*(e) Reclassifications:*

Reclassifications have been made to our consolidated financial statements for the prior periods to conform to classifications used during the three ended March 31, 2017.

*(f) Foreign Currency Translation:*

The Company's foreign investments have been converted at rates of exchange at March 31, 2017. The changes in exchange rates in our foreign investments reported under the equity method are included in stockholders' equity as accumulated other comprehensive income.

*(g) Recent Accounting Pronouncements:*

In July 2015, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2015-11, Simplifying the Measurement of Inventory, which simplifies the measurement of inventory by requiring certain inventory to be measured at the lower of cost or net realizable value. The amendments in this ASU are effective for fiscal years beginning after December 15, 2017 and for interim periods therein. The Company adopted ASU 2015-11 during the quarter ended March 31, 2017 and it did not have a material impact on our consolidated financial statements.

In November 2016, the FASB issued ASU 2016-18, Restricted Cash, which requires amounts generally described as restricted cash and restricted cash equivalents be included with cash and cash equivalents when reconciling the total beginning and ending amounts for the periods shown on the statement of cash flows. ASU 2016-08 is effective for fiscal years beginning after December 15, 2018 (including interim periods within those periods) using a retrospective transition method to each period presented. The Company adopted this standard as of March 31, 2017 and included \$29.3 million and \$30.0 million of restricted cash in the total of cash, cash equivalents and restricted cash in its statements of consolidated cash flows for the three months ended March 31, 2017 and 2016, respectively. The adoption of this standard also resulted in an increase (decrease) in cash flows from operating, investing and financing activities of (\$3.1 million), \$1.3 million and (\$1.3 million), respectively, for the three months ended March 31, 2016.

In March 2016, the FASB issued ASU 2016-09, Compensation - Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Accounting. The standard is intended to simplify several areas of accounting for share-based compensation arrangements, including the income tax impact, classification on the statement of cash flows and forfeitures. The new guidance became effective for the Company in the first quarter of fiscal 2017.

The Company adopted ASU 2016-09 on January 1, 2017 on a modified retrospective method through a cumulative adjustment to retained earnings of \$1.3 million. Starting this quarter, excess tax benefit from stock-based compensation of \$25,000 were reflected in the Consolidated Statements of Income as income tax expense, whereas they previously were recognized in equity. Additionally, our Consolidated Statements of Cash Flows now present excess tax benefits as an operating activity, with the prior periods adjusted accordingly. We have elected to account for forfeitures as they occur, rather than estimate expected forfeitures. As a result of the adoption of ASU 2016-09, the Consolidated Statement of Cash Flows for the three months ended March 31, 2016 was adjusted as follows: a \$0.1 million increase to net cash provided by operating activities and a \$0.1 million decrease to net cash used in financing activities.

## **2. Management Estimates**

These financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States.

The preparation of consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an ongoing basis, we evaluate our estimates, including those related to residual values, estimated asset lives, impairments and bad debts. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

Management believes that the accounting policies on revenue recognition, maintenance reserves and expenditures, useful life of equipment, asset residual values, asset impairment and allowance for doubtful accounts are critical to the results of operations.

If the useful lives or residual values are lower than those estimated by us, upon sale of the asset a loss may be realized. Significant management judgment is required in the forecasting of future operating results, which are used in the preparation of projected undiscounted cash-flows and should different conditions prevail, material impairment write-downs may occur.

## **3. Commitments**

We have made a purchase commitment to secure the purchase of three engines and related equipment for a gross purchase price of \$13.5 million, for delivery in 2017.

## **4. Investments**

On May 25, 2011, we entered into an agreement with Mitsui & Co., Ltd. to participate in a joint venture formed as a Dublin-based Irish limited company — Willis Mitsui & Company Engine Support Limited (“WMES”) for the purpose of acquiring and leasing jet engines. Each partner holds a fifty percent interest in the joint venture and the Company uses the equity method in recording investment activity. The investment has decreased to \$31.8 million as of March 31, 2017 as a result of the Company receiving \$1.9 million in distributions, recording \$0.4 million as deferred gain as a result of the Company selling an engine to WMES and the Company’s share of WMES reported income of \$1.6 million during the three months ended March 31, 2017.

On June 3, 2014 we entered into an agreement with China Aviation Supplies Import & Export Corporation (“CASC”) to participate in a joint venture named CASC Willis Engine Lease Company Limited (“CASC Willis”), a new joint venture based in Shanghai, China. Each partner holds a fifty percent interest in the joint venture. In October 2014, we made a \$15.0 million initial capital contribution, representing our fifty percent, up-front funding contribution to the new joint venture. The company acquires and leases jet engines to Chinese airlines and concentrates on meeting the fast growing demand for leased commercial aircraft engines and aviation assets in the People’s Republic of China. During the three months ended March 31, 2017 the Company recording \$0.5 million as deferred gain as a result of the Company selling an engine to CASC Willis, recorded \$0.1 million foreign currency translation adjustment and the Company’s share of CASC Willis reported income of \$0.2 million. Our investment in the joint venture is \$12.8 million as of March 31, 2017.

| <b>Three Months Ended March 31, 2017</b>             | <b>WMES</b>      | <b>CASC</b>      | <b>Total</b>     |
|--|------------------|------------------|------------------|
|  | (in thousands)   |                  |                  |
| Investment in joint ventures as of December 31, 2016 | \$ 32,470        | \$ 12,936        | \$ 45,406        |
| Earnings from joint venture                          | 1,635            | 219              | 1,854            |
| Deferred gain on engine sale                         | (443)            | (496)            | (939)            |
| Distribution   | (1,880)          | —                | (1,880)          |
| Foreign Currency Translation Adjustment              | —                | 99               | 99               |
| Investment in joint ventures as of March 31, 2017    | <u>\$ 31,782</u> | <u>\$ 12,758</u> | <u>\$ 44,540</u> |

“Other revenue” on the Consolidated Statement of Income includes management fees earned of \$0.8 million and \$0.6 million during the three months ended March 31, 2017 and 2016, respectively, related to the servicing of engines for the WMES lease portfolio. “Gain on sale of leased equipment” on the Consolidated Statement of Income includes \$0.9 million for the three months ended March 31, 2017 related to the sale of an engine to WMES (\$0.4 million gain) and the sale of an engine to CASC Willis (\$0.5 million gain). “Gain on sale of leased equipment” on the Consolidated Statement of Income includes \$1.2 million for the three months ended March 31, 2016 related to the sale of four engines to WMES for \$46.1 million. As 50% owners of WMES and CASC Willis, we deferred these gains to our investment which is being amortized over a 15-year period to a 55% residual value.

Summarized financial information for 100% of WMES is presented in the following tables:

|                 | <b>Three Months Ended March 31,</b> |              |
|-----------------|-------------------------------------|--------------|
|                 | <b>2017</b>                         | <b>2016</b>  |
|                 | (in thousands)                      |              |
| Revenue         | \$ 11,661                           | \$ 9,246     |
| Expenses        | 8,430                               | 9,180        |
| WMES net income | <u>\$ 3,231</u>                     | <u>\$ 66</u> |

|                       | <b>March 31,</b> | <b>December 31,</b> |
|-----------------------|------------------|---------------------|
|                       | <b>2017</b>      | <b>2016</b>         |
|                       | (in thousands)   |                     |
| Total assets          | \$ 273,121       | \$ 293,299          |
| Total liabilities     | 200,265          | 219,881             |
| Total WMES net equity | <u>\$ 72,856</u> | <u>\$ 73,418</u>    |

## 5. Notes Payable

Notes payable consisted of the following:

|   | March 31,<br>2017 | December 31,<br>2016 |
|---|-------------------|----------------------|
|   | (in thousands)    |                      |
| Credit facility at a floating rate of interest of LIBOR plus 2.75%, secured by engines. The facility has a committed amount of \$890.0 million at March 31, 2017, which revolves until the maturity date of April 2021. | \$ 585,000        | \$ 608,000           |
| WEST II Series 2012-A term notes payable at a fixed rate of interest of 5.50%, maturing in September 2037. Secured by engines.  | 274,467           | 279,541              |
| Note payable at fixed interest rates ranging from 2.60% to 2.97%, maturing in July 2024. Secured by an aircraft.  | 14,023            | 14,453               |
| Note payable at a variable interest rate of LIBOR plus 2.25%, maturing in January 2018. Secured by engines.   | 11,366            | 11,709               |
| Notes payable   | 884,856           | 913,703              |
| Less: unamortized debt issuance costs   | (12,655)          | (13,448)             |
| Total notes payable   | <u>\$ 872,201</u> | <u>\$ 900,255</u>    |

We maintain a revolving credit facility to finance the acquisition of aircraft engines for lease as well as for general working capital purposes. On April 20, 2016 we entered into a Third Amended and Restated Credit Agreement which increased the revolving credit facility to \$890.0 million from \$700.0 million and extended the term to April 2021. This \$890 million revolving credit facility has an accordion feature which would expand the entire credit facility up to \$1 billion. The initial interest rate on the facility is LIBOR plus 2.75%. The interest rate is adjusted quarterly, based on the Company's leverage ratio, as calculated under the terms of the revolving credit facility.

For further information on our debt instruments, see the "Notes Payable" note in Part II, Item 8 of our Annual Report on Form 10-K for the year ended December 31, 2016.

The following is a summary of the aggregate maturities of our long-term debt at March 31, 2017:

| Year       | (in thousands)    |
|------------|-------------------|
| 2017       | \$ 17,777         |
| 2018       | 33,294            |
| 2019       | 23,430            |
| 2020       | 23,031            |
| 2021       | 608,268           |
| Thereafter | 179,056           |
|            | <u>\$ 884,856</u> |

## 6. Derivative Instruments

We periodically hold interest rate derivative instruments to mitigate exposure to changes in interest rates, in particular one-month LIBOR, with \$596.3 million and \$619.7 million of our borrowings at March 31, 2017 and December 31, 2016, respectively, at variable rates. As a matter of policy, we do not use derivatives for speculative purposes. During 2016, we entered into one interest rate swap agreement which has notional outstanding amount

of \$100.0 million, with remaining terms of 49 months. The fair value of the swap at March 31, 2017 was \$0.4 million representing a net asset for us. We recorded a \$0.2 million and nil expense to net finance costs during the three months ended March 31, 2017 and 2016, respectively, from derivative instruments.

The Company estimates the fair value of derivative instruments using a discounted cash flow technique and has used creditworthiness inputs that corroborate observable market data evaluating the Company's and counterparties' risk of non-performance. Valuation of the derivative instruments requires certain assumptions for underlying variables and the use of different assumptions would result in a different valuation. Management believes it has applied assumptions consistently during the period. We apply hedge accounting and account for the change in fair value of our cash flow hedges through other comprehensive income for all derivative instruments.

### Earnings Effects of Derivative Instruments on the Statements of Income

The following table provides information about the income effects of our cash flow hedging relationships for the March 31, 2017 and 2016:

| Derivatives in Cash Flow Hedging Relationships | Location of Loss (Gain) Recognized on Derivatives in the Statements of Income | Amount of Loss (Gain) Recognized on Derivatives in the Statements of Income |             |
|--|---|---|-------------|
|  |   | Three Months Ended March 31,  |             |
|  |   | 2017  | 2016        |
|  |   | (in thousands)  |             |
| Interest rate contracts                        | Interest expense  | \$ 226  | \$ —        |
| Total  |   | <u>\$ 226</u>   | <u>\$ —</u> |

### Effect of Cash Flow Hedge Derivative Instruments

The following tables provide additional information about the financial statement effects related to our cash flow hedges for the years ended March 31, 2017 and 2016:

| Derivatives in Cash Flow Hedging Relationships | Amount of Gain (Loss) Recognized in OCI on Derivatives (Effective Portion) |             | Location of Loss (Gain) Reclassified from Accumulated OCI into Income (Effective Portion) | Amount of Loss (Gain) Recognized from Accumulated OCI into Income (Effective Portion) |             |
|--|--|-------------|---|---|-------------|
|  | Three Months Ended March 31,   |             |   | Three Months Ended March 31,  |             |
|  | 2017   | 2016        |   | 2017  | 2016        |
|  | (in thousands)   |             |   | (in thousands)  |             |
| Interest rate contracts                        | \$ 335   | \$ —        | Interest expense  | \$ 226  | \$ —        |
| Total  | <u>\$ 335</u>  | <u>\$ —</u> | Total   | <u>\$ 226</u>   | <u>\$ —</u> |

The effective portion of the change in fair value on a derivative instrument designated as a cash flow hedge is reported as a component of other comprehensive income and is reclassified into earnings in the period during which the transaction being hedged affects earnings or it is probable that the forecasted transaction will not occur. The ineffective portion of the hedges is recorded in earnings in the current period. However, these are highly effective hedges and no significant ineffectiveness occurred in the periods presented.

### Counterparty Credit Risk

The Company evaluates the creditworthiness of the counterparties under its hedging agreements. The swap counterparty for the interest rate swap in place during 2017 was a large financial institution in the United States that possessed an investment grade credit rating. Based on this rating, the Company believes that the counterparty was creditworthy and that their continuing performance under the hedging agreement was probable, and did not require the counterparty to provide collateral or other security to the Company.

## 7. Stock-Based Compensation Plans

Our 2007 Stock Incentive Plan (the 2007 Plan) was adopted on May 24, 2007. Under this 2007 Plan, a total of 2,000,000 shares are authorized for stock based compensation available in the form of either restricted stock or stock options. On May 28, 2015, the Company's shareholders authorized an increase in the number of shares of Common Stock available for grant by 800,000 shares bringing the total to 2,800,000 shares authorized. 2,568,857 shares of restricted stock were granted under the 2007 Stock Incentive Plan by March 31, 2017. Of this amount, 155,745 shares of restricted stock were cancelled and returned to the pool of shares which could be granted under the 2007 Stock Incentive Plan resulting in a net number of 386,888 shares which were available as of March 31, 2017 for future issuance under the 2007 Incentive Plan. The fair value of the restricted stock awards equaled the stock price at the date of grants. The following table summarizes restricted stock activity during the year ended December 31, 2016 and the three months ended March 31, 2017

|  | Shares    |
|--|-----------|
| Restricted stock at December 31, 2015                                | 396,595   |
| Granted in 2016 (vesting over 2 years)                               | 20,000    |
| Granted in 2016 (vesting over 3 years)                               | 85,000    |
| Granted in 2016 (vesting over 4 years)                               | 13,250    |
| Granted in 2016 (vesting on first anniversary from date of issuance) | 18,395    |
| Cancelled in 2016  | (20,377)  |
| Vested in 2016   | (213,528) |
| Restricted stock at December 31, 2016                                | 299,335   |
| Granted in 2017 (vesting over 3 years)                               | 168,500   |
| Vested in 2017   | (44,563)  |
| Cancelled in 2017  | —         |
| Restricted stock at March 31, 2017                                   | 423,272   |

All cancelled shares have returned to the share reserve and are available for issuance at a later date, in accordance with the 2007 Plan.

Our accounting policy is to recognize the associated expense of such awards on a straight-line basis over the vesting period. At March 31, 2017 the stock compensation expense related to the restricted stock awards that will be recognized over the average remaining vesting period of 1.9 years totals \$6.9 million. At March 31, 2017, the intrinsic value of unvested restricted stock awards is \$9.5 million. The 2007 Plan terminates on May 24, 2017.

## 8. Income Taxes

Income tax expense for the three month ended March 31, 2017 and March 31, 2016 was \$6.2 million and \$3.1 million, respectively. The effective tax rates for the three month ended March 31, 2017 and March 31, 2016 were 43.3% and 43.2%, respectively.

The Company records tax expense or benefit for unusual or infrequent items discretely in the period in which they occur. Our tax rate is subject to change based on changes in the mix of assets leased to domestic and foreign lessees, the proportions of revenue generated within and outside of California, the amount of executive compensation exceeding \$1.0 million as defined in IRS code 162(m) and numerous other factors, including changes in tax law.

## 9. Fair Value of Financial Instruments

The carrying amount reported in the consolidated balance sheets for cash and cash equivalents, restricted cash, operating lease related receivable and accounts payable approximates fair value because of the immediate or short-term maturity of these financial instruments.

The carrying amount of the Company's outstanding balance on its Notes Payable as of March 31, 2017 and December 31, 2016 was estimated to have a fair value of approximately \$825.3 million and \$864.0 million,

respectively, based on the fair value of estimated future payments calculated using the prevailing interest rates at each period end.

## **10. Operating Segments**

The Company operates in two business segments: (i) Leasing and Related Operations which involves acquiring and leasing, primarily pursuant to operating leases, commercial aircraft, aircraft engines and other aircraft equipment and the selective purchase and resale of commercial aircraft engines and other aircraft equipment and (ii) Spare Parts Sales which involves the purchase and resale of after-market engine and airframe parts, whole engines, engine modules and portable aircraft components and leasing of engines destined for disassembly and sale of parts.

The Company evaluates the performance of each of the segments based on profit or loss after general and administrative expenses and inter-company allocation of interest expense. While the Company believes there are synergies between the two business segments, the segments are managed separately because each requires different business strategies.



The following tables present a summary of the operating segments (amounts in thousands):

| <b>For the three months ended March 31, 2017</b> | <b>Leasing and<br/>Related Operations</b> | <b>Spare Parts Sales</b> | <b>Eliminations (1)</b> | <b>Total</b>     |
|--|---|--------------------------|-------------------------|------------------|
| <b>Revenue:</b>                                  |   |                          |                         |                  |
| Lease rent revenue                               | \$ 30,233                                 | \$ —                     | \$ —                    | \$ 30,233        |
| Maintenance reserve revenue                      | 31,961                                    | —                        | —                       | 31,961           |
| Spare parts and equipment sales                  | 6,425                                     | 6,171                    | —                       | 12,596           |
| Gain on sale of leased equipment                 | 983                                       | —                        | —                       | 983              |
| Other revenue                                    | 2,125                                     | 175                      | (127)                   | 2,173            |
| <b>Total revenue</b>                             | <b>71,727</b>                             | <b>6,346</b>             | <b>(127)</b>            | <b>77,946</b>    |
| <b>Expenses:</b>                                 |   |                          |                         |                  |
| Depreciation and amortization expense            | 16,540                                    | 88                       | —                       | 16,628           |
| Cost of spare parts and equipment sales          | 4,705                                     | 4,695                    | —                       | 9,400            |
| Write-down of equipment                          | 12,091                                    | 918                      | —                       | 13,009           |
| General and administrative                       | 12,414                                    | 787                      | —                       | 13,201           |
| Technical expense                                | 2,292                                     | —                        | —                       | 2,292            |
| Net finance costs                                | 10,865                                    | —                        | —                       | 10,865           |
| <b>Total expenses</b>                            | <b>58,907</b>                             | <b>6,488</b>             | <b>—</b>                | <b>65,395</b>    |
| <b>Earnings (loss) from operations</b>           | <b>\$ 12,820</b>                          | <b>\$ (142)</b>          | <b>\$ (127)</b>         | <b>\$ 12,551</b> |

| <b>For the three months ended March 31, 2016</b> | <b>Leasing and<br/>Related Operations</b> | <b>Spare Parts Sales</b> | <b>Eliminations (1)</b> | <b>Total</b>    |
|--|---|--------------------------|-------------------------|-----------------|
| <b>Revenue:</b>                                  |   |                          |                         |                 |
| Lease rent revenue                               | \$ 28,276                                 | \$ —                     | \$ —                    | \$ 28,276       |
| Maintenance reserve revenue                      | 15,819                                    | —                        | —                       | 15,819          |
| Spare parts sales                                | —   | 2,632                    | —                       | 2,632           |
| Gain on sale of leased equipment                 | 2,992                                     | —                        | —                       | 2,992           |
| Other revenue                                    | 933                                       | 358                      | (291)                   | 1,000           |
| <b>Total revenue</b>                             | <b>48,020</b>                             | <b>2,990</b>             | <b>(291)</b>            | <b>50,719</b>   |
| <b>Expenses:</b>                                 |   |                          |                         |                 |
| Depreciation and amortization expense            | 16,337                                    | 82                       | —                       | 16,419          |
| Cost of spare parts sales                        | —   | 1,932                    | —                       | 1,932           |
| Write-down of equipment                          | 2,036                                     | —                        | —                       | 2,036           |
| General and administrative                       | 10,980                                    | 772                      | —                       | 11,752          |
| Technical expense                                | 1,696                                     | —                        | —                       | 1,696           |
| Net finance costs                                | 9,913                                     | 95                       | —                       | 10,008          |
| <b>Total expenses</b>                            | <b>40,962</b>                             | <b>2,881</b>             | <b>—</b>                | <b>43,843</b>   |
| <b>Earnings from operations</b>                  | <b>\$ 7,058</b>                           | <b>\$ 109</b>            | <b>\$ (291)</b>         | <b>\$ 6,876</b> |

(1) Represents revenue generated between our operating segments

|   |                     |                  |             |                     |
|---|---------------------|------------------|-------------|---------------------|
| <b>Total assets as of March 31, 2017</b>    | <b>\$ 1,293,122</b> | <b>\$ 29,867</b> | <b>\$ —</b> | <b>\$ 1,322,989</b> |
| <b>Total assets as of December 31, 2016</b> | <b>\$ 1,307,460</b> | <b>\$ 30,427</b> | <b>\$ —</b> | <b>\$ 1,337,887</b> |

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

*Explanatory Note:* Certain 2016 amounts include adjustments to prior periods see "Note 1. Summary of Significant Accounting Policies (c) Correction of Immaterial Errors - Consolidated Financial Statements" for further disclosure.

### Overview

Our core business is acquiring and leasing commercial aircraft engines and related aircraft equipment pursuant to operating leases, and the selective sale of such engines, all of which we sometimes refer to as "equipment." In 2016, we purchased, through our wholly owned subsidiary Willis Asset Management Limited ("Willis Asset Management"), the business and assets of Total Engine Support Limited ("TES"). TES has been the engine management and consulting business of the TES Aviation Group. In 2013, we launched Willis Aeronautical Services, Inc. ("Willis Aero"), a wholly-owned subsidiary, whose primary focus is the sale of aircraft engine parts and materials through the acquisition or consignment of aircraft and engines from third parties.

### Critical Accounting Policies and Estimates

There have been no material changes to our critical accounting policies and estimates from the information provided in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations Critical Accounting Policies and Estimates included in our 2016 Form 10-K.

### Results of Operations

#### ***Three months ended March 31, 2017 compared to the three months ended March 31, 2016:***

*Lease Rent Revenue.* Lease rent revenue for the three months ended March 31, 2017 increased 6.9% to \$30.2 million from the comparable period in 2016. This increase reflects an increase in our net book value of leased equipment as well as an increase in lease rate factor on our leased equipment in the current period, which translated into higher lease rent revenue. The aggregate net book value of lease equipment at March 31, 2017 and 2016 was \$1,094.7 million and \$1,083.6 million, respectively, an increase of 1.0%. The average utilization for the three months ended March 31, 2017 and 2016 was 89% and 87%, respectively. At March 31, 2017 and 2016, approximately 89% and 90%, respectively, of equipment held for lease by book value was on lease.

During the three months ended March 31, 2017, we added \$38.0 million of equipment and capitalized costs to the lease portfolio. During the three months ended March 31, 2016, we added \$42.1 million of equipment and capitalized costs to the lease portfolio.

*Maintenance Reserve Revenue.* Our maintenance reserve revenue for the three months ended March 31, 2017 increased 102.0% to \$32.0 million from \$15.8 million for the comparable period in 2016. \$14.9 million of the increase was due to higher maintenance reserve revenues as five engines came off lease generating \$21.5 million of long term maintenance revenues compared to \$6.7 million of long term maintenance revenues generated in the comparable prior period by two engines coming off long term lease.

*Spare Parts and Equipment Sales.* Spare parts and equipment sales for the three months ended March 31, 2017 were \$12.6 million, a \$10.0 million increase as compared to \$2.6 million for the three months ended March 31, 2016. Equipment sales were \$6.4 million for the three months ended March 31, 2017 reflecting the sale of two airframes as compared to nil equipment sales for the three months ended March 31, 2016. Spare parts sales for the three months ended March 31, 2017 were \$6.2 million compared to \$2.6 million in the comparable period in 2016.

*Gain on Sale of Leased Equipment.* During the three months ended March 31, 2017, we sold three engines and other related equipment generating a net gain of \$1.0 million. During the three months ended March 31, 2016, we sold one airframe, six engines and other related equipment generating a net gain of \$3.0 million.

*Other Revenue.* Our other revenue consists of management fee income, lease administration fees, foreign operation subsidies and third party consignment commissions earned by Willis Aero. Other revenue increased to \$2.2 million from \$1.0 million for the comparable period in 2016 due to an increase in fees earned related to engines managed on behalf of third parties as well as service fee revenue at our Willis Asset Management subsidiary.

*Depreciation and Amortization Expense.* Depreciation and amortization expense increased 1.3% to \$16.6 million for the three months ended March 31, 2017 from \$16.4 million in the comparable period in 2016, due to a change in the portfolio mix, and related depreciation. As of July 1, 2016, we adjusted the depreciation for certain older engine types. It is our policy to review estimates regularly to reflect the cost of equipment over the useful life of these engines.

*Cost of Spare Parts and Equipment Sales.* Cost of spare parts and equipment sales were \$9.4 million and \$1.9 million for the three months ended March 31, 2017 and 2016, respectively. Cost of equipment sales were \$4.7 million and nil for the three months ended March 31, 2017 and 2016, respectively. Cost of spare parts sales for the three months ended March 31, 2017 were \$4.7 million compared to \$1.9 million in the comparable period in 2016. Gross margin on parts sales for the three months ended March 31, 2017 quarter was 23.9% compared to 26.6% for the comparable period in 2016 primarily due to a change in the mix of parts sold in 2017.

*Write-down of Equipment.* Write-down of equipment was \$13.0 million and \$2.0 million in the three months ended March 31, 2017 and 2016, respectively. A writedown of \$12.1 million was recorded during the three months ended March 31, 2017 for four engines and two aircraft for which their leases ended or were modified in the period. We evaluated the equipment return condition, end of lease compensation, accumulated maintenance reserves and expected future proceeds from part out and sale to record our initial best estimate of impairment. An additional asset write-down of \$0.9 million was recorded in the three months ended March 31, 2017 based upon a comparison of the spare parts net book values with the revised net proceeds expected from part sales. A write-down of equipment totaling \$2.0 million was recorded in the three months ended March 31, 2016 due to a management decision to consign one engine for part-out and sale, in which the asset's net book value exceeded the estimated proceeds.

*General and Administrative Expenses.* General and administrative expenses increased 12.3% to \$13.2 million for the three months ended March 31, 2017, from \$11.8 million in the comparable period in 2016, due primarily to increased salary and payroll taxes of \$0.6 million from increased headcount, increased bad debt expense of \$0.5 million, a higher contingency bonus accrual of \$0.3 million resulting from improved operating profits and higher commission expense of \$0.2 million.

*Technical Expense.* Technical expenses consist of the cost of engine repairs, engine thrust rental fees, outsourced technical support services, engine storage and freight costs. These expenses increased 35.1% to \$2.3 million for the three months ended March 31, 2017 compared to the year ago period due to increased engine maintenance expense (\$0.3 million) due to higher engine shop visits, increased technical services expense (\$0.2 million) and higher thrust lease rental fees (\$0.1 million).

*Net Finance Costs.* Net finance costs increased 8.6% to \$10.9 million for the three months ended March 31, 2017, from \$10.0 million in the comparable period in 2016, due primarily to higher interest expense resulting from higher interest rates and higher average debt balances in the current quarter compared to the year ago period. The average notes payable balances at March 31, 2017 and 2016, were \$891.7 million and \$880.1 million, respectively, an increase of 1.3%. As of March 31, 2017, \$596.4 million of our debt is tied to one-month U.S. dollar LIBOR which increased from an average of 0.43% for the three months ended March 31, 2016 to an average of 0.85% for the three months ended March 31, 2017 (average of month-end rates). As of March 31, 2017 and 2016, one-month LIBOR was 0.98% and 0.43%, respectively.

To mitigate exposure to interest rate changes, we periodically enter into interest rate swap agreements. As of March 31, 2017, such swap agreement had a notional outstanding amount of \$100.0 million, with a remaining

term of 49 months. No interest rate swap agreements existed during the three months ended March 31, 2016. We recorded a \$226,000 and nil expense to net finance costs during the three months ended March 31, 2017 and 2016, respectively, from derivative investments .

*Income Tax Expense.* Income tax expense for the three months ended March 31, 2017 and 2016 was \$6.2 million and \$3.1 million, respectively. The effective tax rates for the three months ended March 31, 2017 and 2016 were 43.3% and 43.2%, respectively.

The Company records tax expense or benefit for unusual or infrequent items discretely in the period in which they occur. Our tax rate is subject to change based on changes in the mix of assets leased to domestic and foreign lessees, the proportions of revenue generated within and outside of California, the amount of executive compensation exceeding \$1.0 million as defined in IRS code 162(m) and numerous other factors, including changes in tax law.

### **Liquidity and Capital Resources**

We finance our growth through borrowings secured by our equipment lease portfolio. Cash of approximately \$18.0 million and \$20.0 million in the three-month periods ended March 31, 2017 and 2016, respectively, was derived from this activity. In these same time periods, \$46.8 million and \$36.9 million, respectively, was used to pay down related debt.

At March 31, 2017, \$6.4 million in cash and cash equivalents and restricted cash were held in foreign subsidiaries. We do not intend to repatriate the funds held in foreign subsidiaries to the United States. In the event that we decide to repatriate these funds to the United States, we would be required to accrue and pay taxes upon the repatriation.

Our primary use of funds is for the purchase of equipment for lease. Purchases of equipment (including capitalized costs) totaled \$35.3 million and \$44.4 million for the three-month periods ended March 31, 2017 and 2016, respectively.

Cash flows from operations are driven significantly by payments made under our lease agreements, which comprise lease rent revenue, security deposits and maintenance reserves, and are offset by net finance costs and general and administrative costs. Note that cash received from maintenance reserve arrangements for some of our engines on lease are restricted per our WEST II debt agreement. Cash from WEST II engine maintenance reserve payments, that can be used to fund future maintenance events, are held in the restricted cash account equal to the maintenance obligations projected for the subsequent nine months, and are subject to a minimum balance of \$9.0 million. The lease revenue stream, in the short-term, is at fixed rates while a portion of our debt is at variable rates. If interest rates increase, it is unlikely we could increase lease rates in the short term and this would cause a reduction in our earnings and operating cash flows. Lease rent revenue and maintenance reserves are also affected by the amount of equipment off-lease. Approximately 89% and 93%, by book value, of our assets were on lease at March 31, 2017 and December 31, 2016, respectively. The average utilization rate was 89% and 87% for the three-month periods ended March 31, 2017 and 2016, respectively. If there is any increase in off-lease rates or deterioration in lease rates that are not offset by reductions in interest rates, there will be a negative impact on earnings and cash flows from operations.

At March 31, 2017, notes payable consists of loans totaling \$872.2 million payable over periods of approximately 0.8 years to 7.3 years with interest rates varying between approximately 2.6% and 5.5%. Substantially all of our assets are pledged to secure our obligations to creditors. For further information on our debt instruments, see the "Notes Payable" Note 5 in Part I, Item 1 of this Form 10-Q.

Virtually all of the above debt is subject to our ongoing compliance with the covenants of each financing, including debt/equity ratios, minimum tangible net worth and minimum interest coverage ratios, and other eligibility criteria including customer and geographic concentration restrictions. In addition, under these facilities, we can typically borrow up to 85% of an engine's net book value and 65% of spare part's net book value. Therefore

we must have other available funds for the balance of the purchase price of any new equipment to be purchased or we will not be permitted to draw on these facilities. The facilities are also cross-defaulted against other facilities. If we do not comply with the covenants or eligibility requirements, we may not be permitted to borrow additional funds and accelerated payments may become necessary. Additionally, much of the above debt is secured by engines to the extent that engines are sold, repayment of that portion of the debt could be required.

At March 31, 2017, we are in compliance with the covenants specified in the revolving credit facility, including the Interest Coverage Ratio requirement of at least 2.25 to 1.00, and the Total Leverage Ratio requirement to remain below 4.25 to 1.00. As defined in the revolving credit facility Credit Agreement, the Interest Coverage Ratio is the ratio of Earnings before Interest, Taxes, Depreciation and Amortization and other one-time charges (EBITDA) to Consolidated Interest Expense and the Total Leverage Ratio is the ratio of Total Indebtedness to Tangible Net Worth. At March 31, 2017, we are in compliance with the covenants specified in the WEST II indenture and servicing agreement.

Approximately \$33.8 million of our debt is repayable during the next 12 months. Such repayments consist of scheduled installments due under term loans. Repayments are funded by the use of unrestricted cash reserves and from cash flows from ongoing operations. The table below summarizes our contractual commitments at March 31, 2017:

|  | Total        | Payment due by period (in thousands) |            |            |                      |
|--|--------------|--------------------------------------|------------|------------|----------------------|
|  |              | Less than<br>1 Year                  | 1-3 Years  | 3-5 Years  | More than<br>5 Years |
| Long-term debt obligations                         | \$ 884,856   | \$ 33,780                            | \$ 46,418  | \$ 631,446 | \$ 173,212           |
| Interest payments under long-term debt obligations | 121,758      | 39,285                               | 56,192     | 21,264     | 5,017                |
| Operating lease obligations                        | 2,612        | 1,548                                | 1,064      | -          | -                    |
| Purchase obligations                               | 13,473       | 13,473                               | -          | -          | -                    |
| Total  | \$ 1,022,699 | \$ 88,086                            | \$ 103,674 | \$ 652,710 | \$ 178,229           |

We have estimated the interest payments due under long-term debt by applying the interest rates applicable at March 31, 2017 to the remaining debt, adjusted for the estimated debt repayments identified in the table above. Actual interest payments made will vary due to changes in leverage and in the rates for one-month LIBOR.

We believe our equity base, internally generated funds and existing debt facilities are sufficient to maintain our level of operations for the next twelve months. A decline in the level of internally generated funds, resulting from an increase in the amount of equipment off-lease or a decrease in availability under our existing debt facilities, would impair our ability to sustain our level of operations. We continually discuss additions to our capital base with our commercial and investment banks. If we are not able to access additional capital, our ability to grow our asset base consistent with historical trends will be impaired and our future growth limited to that which can be funded from internally generated capital.

Cash flow provided from operating activities was \$45.9 million and \$17.1 million in the three-month periods ended March 31, 2017 and 2016, respectively. The increase was primarily due to the increase in net income, increase in writedowns and change in receivables.

Cash flow provided by (used in) investing activities was (\$6.9 million) and \$4.5 million in the three-month periods ended March 31, 2017 and 2016, respectively. The decrease was primarily due to the decrease in proceeds from the sale of equipment.

Cash flow used in financing activities was \$30.2 million and \$21.7 million in the three-month periods ended March 31, 2017 and 2016, respectively. The increase was primarily due to the increase in principal payments on notes payable partially offset by a decrease in the repurchase of common stock.

## Recent Accounting Pronouncements

In January 2017, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2017-04, Intangibles - Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment, which eliminates the requirement to determine the fair value of individual assets and liabilities of a reporting unit to measure goodwill impairment. Under the amendments in the new ASU, goodwill impairment testing will be performed by comparing the fair value of the reporting unit with its carrying amount and recognizing an impairment charge for the amount by which the carrying amount exceeds the reporting unit's fair value. The new standard is effective for annual and interim goodwill impairment tests in fiscal years beginning after December 15, 2019, and should be applied on a prospective basis. Early adoption is permitted for annual or interim goodwill impairment testing performed after January 1, 2017. The Company is currently evaluating the impact of adopting this guidance.

In February 2016, the FASB issued ASU 2016-02, Leases (topic 842). The FASB issued this update to increase transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet and disclosing key information about leasing arrangements. The updated guidance is effective for annual periods beginning after December 15, 2018, including interim periods within those fiscal years. Early adoption of the update is permitted. The Company is evaluating the impact of the adoption of this update on our consolidated financial statements and related disclosures.

In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers, which supersedes previous revenue recognition guidance. The new standard requires that a company recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration the company expects to receive in exchange for those goods or services. Companies will need to use more judgment and estimates than under the guidance currently in effect, including estimating the amount of variable revenue to recognize over each identified performance obligation. Additional disclosures will be required to help users of financial statements understand the nature, amount and timing of revenue and cash flows arising from contracts. The new standard will be effective for the Company at the beginning of its first quarter of fiscal year 2018. The guidance is not expected to have a material impact on the Company's consolidated financial position, results of operations or cash flows.

The most recent adopted accounting pronouncements are described in Note 1(g) to our unaudited consolidated financial statements included in this Quarterly Report on Form 10-Q.

## Management of Interest Rate Exposure

At March 31, 2017, \$596.4 million of our borrowings were on a variable rate basis at various interest rates tied to one-month LIBOR. Our equipment leases are generally structured at fixed rental rates for specified terms. Increases in interest rates could narrow or result in a negative spread, between the rental revenue we realize under our leases and the interest rate that we pay under our borrowings. We periodically enter into interest rate derivative instruments to mitigate our exposure to interest rate risk and not to speculate or trade in these derivative products. During 2016, we entered into one interest rate swap agreement which has notional outstanding amount of \$100.0 million, with remaining term of 49 months. The fair value of the swap at March 31, 2017 was \$403,000 representing a net asset for us.

## Item 3. Quantitative and Qualitative Disclosures about Market Risk

Our primary market risk exposure is that of interest rate risk. A change in LIBOR rates would affect our cost of borrowing. Increases in interest rates, which may cause us to raise the implicit rates charged to our customers, could result in a reduction in demand for our leases. Alternatively, we may price our leases based on market rates so as to keep the fleet on-lease and suffer a decrease in our operating margin due to interest costs that we are unable to pass on to our customers. As of March 31, 2017, \$596.4 million of our outstanding debt is variable rate

debt. We estimate that for every one percent increase or decrease in interest rates on our variable rate debt, our annual interest expense would increase or decrease \$5.0 million.

We hedge a portion of our borrowings from time to time, effectively fixing the rate of these borrowings. This hedging activity helps protect us against reduced margins on longer term fixed rate leases. Based on the implied forward rates for one-month LIBOR, we expect interest expense will be increased by approximately \$0.6 million for the year ending December 31, 2017 as a result of our hedges. Such hedging activities may limit our ability to participate in the benefits of any decrease in interest rates, but may also protect us from increases in interest rates. Furthermore, since lease rates tend to vary with interest rate levels, it is possible that we can adjust lease rates for the effect of change in interest rates at the termination of leases. Other financial assets and liabilities are at fixed rates.

We are also exposed to currency devaluation risk. Most of our leases require payment in U.S. dollars. During the three months ended March 31, 2017, 86% of our lease rent revenues came from non-United States domiciled lessees. If these lessees' currency devalues against the U.S. dollar, the lessees could potentially encounter difficulty in making their lease payments.

No customer accounted for more than 10% of total lease rent revenue during the three months ended March 31, 2017 and 2016.

#### **Item 4. Controls and Procedures**

(a) *Evaluation of disclosure controls and procedures.* Based on management's evaluation (with the participation of our Chief Executive Officer (CEO) and Chief Financial Officer (CFO)), as of the end of the period covered by this report, our CEO and CFO have concluded that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)), are effective to provide reasonable assurance that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in SEC rules and forms, and is accumulated and communicated to management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

##### **Inherent Limitations on Controls**

Management, including the CEO and CFO, does not expect that our disclosure controls and procedures will prevent or detect all error and fraud. Any control system, no matter how well designed and operated, is based upon certain assumptions and can provide only reasonable, not absolute, assurance that its objectives will be met. Further, no evaluation of controls can provide absolute assurance that misstatements due to error or fraud will not occur or that all control issues and instances of fraud, if any, within the Company have been detected. The design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs.

(b) *Changes in internal control over financial reporting.* There has been no change in our internal control over financial reporting during our fiscal quarter ended March 31, 2017 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## **PART II — OTHER INFORMATION**

### **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

(a) *None.*

(b) None.

(c) *Issuer Purchases of Equity Securities.* On September 27, 2012, the Company announced that its Board of Directors has authorized a plan to repurchase up to \$100.0 million of its common stock over the next 5 years. The Board of Directors reaffirmed the repurchase plan on April 21, 2015. This plan extends the previous plan authorized on December 8, 2009, and increases the number of shares authorized for repurchase up to \$100.0 million.

Common stock repurchases, under our authorized plan, in the three months ended March 31, 2017 were as follows:

| Period                               | Total Number of<br>Shares Purchased   | Average<br>Price<br>per Share | Total Number of<br>Shares Purchased<br>as Part of Publicly<br>Announced Plans | Approximate<br>Dollar Value of<br>Shares that May<br>Yet be Purchased<br>Under the Plans |
|--------------------------------------|---------------------------------------|-------------------------------|---|--|
|                                      | (in thousands, except per share data) |                               |   |  |
| January 1, 2017 - January 31, 2017   | —                                     | \$ —                          | —   | \$ 32,886  |
| February 1, 2017 - February 28, 2017 | —                                     | \$ —                          | —   | \$ 32,886  |
| March 1, 2017 - March 31, 2017       | 40                                    | \$ 21.84                      | 40  | \$ 32,001  |
| Total                                | 40                                    | \$ 21.84                      | 40  | \$ 32,001  |

#### ITEM 5. OTHER INFORMATION

None

#### EXHIBITS

| Exhibit<br>Number | Description   |
|-------------------|---|
| 3.1               | Certificate of Incorporation, dated March 12, 1998, as amended by the Certificate of Amendment of Certificate of Incorporation, dated May 6, 1998 (incorporated by reference to Exhibit 3.1 to our report on Form 10-K filed on March 31, 2009).  |
| 3.2               | Bylaws, dated April 18, 2001 as amended by (1) Amendment to Bylaws, dated November 13, 2001, (2) Amendment to Bylaws, dated December 16, 2008, (3) Amendment to Bylaws, dated September 28, 2010, (4) Amendment to Bylaws, dated August 5, 2013 (incorporated by reference to Exhibit 3.1 to our report on Form 8-K filed on August 9, 2013), and (5) Amendment to Bylaws, dated October 7, 2016 (incorporated by reference to Exhibit 10.1 to our report on Form 8-K filed on October 18, 2016). |
| 4.1               | Rights Agreement dated as of September 24, 1999, by and between Willis Lease Finance Corporation and American Stock Transfer and Trust Company, as Rights Agent (incorporated by reference to Exhibit 4.1 to our report on Form 8-K filed on October 4, 1999).  |
| 4.2               | Second Amendment to Rights Agreement dated as of December 15, 2005, by and between Willis Lease Finance Corporation and American Stock Transfer and Trust Company, as Rights Agent (incorporated by reference to Exhibit 4.5 to our report on Form 10-K filed on March 31, 2009).   |
| 4.3               | Third Amendment to Rights Agreement dated as of September 30, 2008, by and between Willis Lease Finance Corporation and American Stock Transfer and Trust Company, as Rights Agent (incorporated by reference to Exhibit 4.6 to our report on Form 10-K filed on March 31, 2009).   |
| 4.4               | Form of Certificate of Designations of the Registrant with respect to the Series I Junior Participating Preferred Stock (formerly known as "Series A Junior Participating Preferred Stock") (incorporated by reference to Exhibit 4.7 to our report on Form 10-K filed on March 31, 2009).  |
| 4.5               | Form of Amendment No. 1 to Certificate of Designations of the Registrant with respect to Series I   |



- Junior Participating Preferred Stock (incorporated by reference to Exhibit 4.8 to our report on Form 10-K filed on March 31, 2009).
- 10.1 Form of Indemnification Agreement entered into between the Registrant and its directors and officers (incorporated by reference to Exhibit 10.1 to our report on Form 8-K filed on October 1, 2010).
  - 10.2 1996 Stock Option/Stock Issuance Plan, as amended and restated as of March 1, 2003 (incorporated by reference to Exhibit 99.1 to Form S-8 filed on September 26, 2003).
  - 10.3 Amended and Restated 2007 Stock Incentive Plan (incorporated by reference to the Registrant's Proxy Statement for 2015 Annual Meeting of Stockholders filed on April 28, 2015).
  - 10.4 Amended and Restated Employment Agreement between the Registrant and Charles F. Willis IV dated as of December 1, 2008 (incorporated by reference to Exhibit 10.1 to our report on Form 8-K filed on December 22, 2008).
  - 10.5 Employment Agreement between the Registrant and Scott B. Flaherty dated May 20, 2016 (incorporated by reference to Exhibit 10.1 to our report on Form 8-K filed on May 25, 2016).
  - 10.6 Employment Agreement between the Registrant and Dean M. Poulakidas dated March 31, 2013 (incorporated by reference to Exhibit 10.23 to our report on Form 8-K filed on June 19, 2013).
  - 10.7\* Indenture dated as of September 14, 2012 among Willis Engine Securitization Trust II, Deutsche Bank Trust Company Americas, as trustee, the Registrant and Crédit Agricole Corporate and Investment Bank (incorporated by reference to Exhibit 10.14 to our report on Form 10-Q filed on November 9, 2012).
  - 10.8\* Security Trust Agreement dated as of September 14, 2012 by and among Willis Engine Securitization Trust II, Willis Engine Securitization (Ireland) Limited, the Engine Trusts listed on Schedule V thereto, each of the additional grantors referred to therein and from time to time made a party thereto and Deutsche Bank Trust Company Americas, as trustee (incorporated by reference to Exhibit 10.15 to our report on Form 10-Q filed on November 9, 2012).
  - 10.9\* Note Purchase Agreement dated as of September 6, 2012 by and among Willis Engine Securitization Trust II, the Registrant, Credit Agricole Securities (USA) Inc. and Goldman, Sachs & Co. (incorporated by reference to Exhibit 10.16 to our report on Form 10-Q filed on November 9, 2012).
  - 10.10\* Servicing Agreement dated as of September 17, 2012 between Willis Engine Securitization Trust II, the Registrant and the entities listed on Appendix A thereto (incorporated by reference to Exhibit 10.17 to our report on Form 10-Q filed on November 9, 2012).
  - 10.11\* Administrative Agency Agreement dated as of September 17, 2012 among Willis Engine Securitization Trust II, the Registrant, Deutsche Bank Trust Company Americas, as trustee, and the entities listed on Appendix A thereto (incorporated by reference to Exhibit 10.18 to our report on Form 10-Q filed on November 9, 2012).
  - 10.12\* Third Amended and Restated Credit Agreement, dated as of April 20, 2016, among the Company, MUFG Union Bank, N.A. as administrative agent and security agent, and certain other lenders and financial institutions named therein (incorporated by reference to Exhibit 10.15 to our report on Form 10-Q filed on August 16, 2016).
  - 10.13 Employment Agreement between the Company and Brian R. Hole dated January 14, 2016 (incorporated by reference to Exhibit 10.1 to our report on Form 8-K filed on February 16, 2016).
  - 10.14 Employment Agreement between the Company and Austin C. Willis dated February 9, 2016 (incorporated by reference to Exhibit 10.2 to our report on Form 8-K filed on February 16, 2016).
  - 10.15 Trust Amendment No. 2 dated as of September 9, 2016 to Amended and Restated Trust Agreement of Willis Engine Securitization Trust II dated as of September 14, 2012 (incorporated by reference to Exhibit 10.1 to our report on Form 8-K filed on September 20, 2016).
  - 10.16 General Supplement 2016-1 dated as of September 9, 2016 to Trust Indenture dated as of September 14, 2012 (incorporated by reference to Exhibit 10.2 to our report on Form 8-K filed on September 20, 2016).
  - 10.17 Series A Preferred Stock Purchase Agreement dated as of October 11, 2016 (incorporated by reference to Exhibit 10.1 to our report on Form 8-K filed on October 18, 2016).
  - 10.18 Amended and Restated Certificate of Designations, Preferences, and Relative Rights and Limitations of Series A Cumulative Redeemable Preferred Stock dated as of October 13, 2016 (incorporated by reference to Exhibit 10.2 to our report on Form 8-K filed on October 18, 2016).

- 10.19 Certificate Eliminating Series I Junior Participating Preferred Stock of Willis Lease Finance Corporation dated as of October 7, 2016 (incorporated by reference to Exhibit 10.3 to our report on Form 8-K filed on October 18, 2016).
- 11.1 Statement re Computation of Per Share Earnings.
- 14.1 Code of Ethics (incorporated by reference to Exhibit 14.1 to our report on Form 10-K filed on March 11, 2016).
- 23.1 2016 Consent of KPMG LLP dated as of March 15, 2017. This exhibit is being filed to amend Exhibit 23.1, the Consent of KPMG, filed on Form 10-K on March 15, 2017.
- 31.1 Certification of Charles F. Willis, IV, pursuant to Section 1350 as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Scott B. Flaherty, pursuant to Section 1350 as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32 Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101.INS XBRL Instance Document
- 101.SCH XBRL Taxonomy Extension Schema
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase
- 101.DEF XBRL Taxonomy Extension Definition Linkbase
- 101.LAB XBRL Taxonomy Extension Labels Linkbase
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase

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\* Confidential treatment has been requested for certain portions of this exhibit. These portions have been omitted and filed separately with the SEC.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: May 9, 2017

Willis Lease Finance Corporation

By: /s/ Scott B. Flaherty  
Scott B. Flaherty  
Chief Financial Officer  
(Principal Accounting Officer)

**WILLIS LEASE FINANCE CORPORATION  
AND SUBSIDIARIES**  
**Computation of Earnings Per Share**  
**(In thousands, except per share data, unaudited)**

|  | Three Months<br>Ended March 31, |          |
|--|---------------------------------|----------|
|  | 2017                            | 2016     |
| <b>Basic</b>                                   |                                 |          |
| Earnings:                                      |                                 |          |
| Net income attributable to common shareholders | \$ 7,839                        | \$ 4,011 |
| Shares:  |                                 |          |
| Average common shares outstanding              | 6,114                           | 7,149    |
| Basic earnings per common share                | \$ 1.28                         | \$ 0.56  |
| Assuming full dilution                         |                                 |          |
| Earnings:                                      |                                 |          |
| Net income attributable to common shareholders | \$ 7,839                        | \$ 4,011 |
| Shares:  |                                 |          |
| Average common shares outstanding              | 6,114                           | 7,149    |
| Potentially dilutive common shares outstanding | 126                             | 123      |
| Diluted average common shares outstanding      | 6,240                           | 7,272    |
| Diluted earnings per common share              | \$ 1.26                         | \$ 0.55  |

## Supplemental information:

The difference between average common shares outstanding to calculate basic and assuming full dilution is due to options outstanding under the 1996 Stock Options/Stock Issuance Plan and restricted stock issued under the 2007 Stock Incentive Plan.

**Consent of Independent Registered Public Accounting Firm**

The Board of Directors  
Willis Lease Finance Corporation:

We consent to the incorporation by reference in the Registration Statements (No. 333-15343, 333-48258, 333-63830, 333-109140, 333-118127, 333-142914, 333-170049) on Form S-8 of Willis Lease Finance Corporation of our reports dated March 15, 2017, with respect to the consolidated balance sheets of Willis Lease Finance Corporation and subsidiaries as of December 31, 2016 and 2015, and the related consolidated statements of income, comprehensive income, redeemable preferred stock and shareholders' equity, and cash flows for each of the years in the three-year period ended December 31, 2016, and related financial statement schedules I and II, and the effectiveness of internal control over financial reporting as of December 31, 2016, which reports appears in the December 31, 2016 annual report on Form 10-K of Willis Lease Finance Corporation.

**/s/ KPMG LLP**  
\_\_\_\_\_  
**San Francisco, California**  
**March 15, 2017**

**CERTIFICATIONS**

I, Charles F. Willis IV, certify that:

1. I have reviewed this report on Form 10-Q of Willis Lease Finance Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 9, 2017

/s/ Charles F. Willis, IV  
Charles F. Willis, IV  
Chief Executive Officer

**CERTIFICATIONS**

I, Scott B. Flaherty, certify that:

1. I have reviewed this report on Form 10-Q of Willis Lease Finance Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 9, 2017

/s/ Scott B. Flaherty  
Scott B. Flaherty  
Chief Financial Officer

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

Each of the undersigned hereby certifies, in his or her capacity as an officer of Willis Lease Finance Corporation (the “Company”), for purposes of 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to his or her knowledge:

- the Quarterly Report of the Company on Form 10-Q for the period ended March 31, 2017 fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934; and
- the information contained in such report fairly presents, in all material respects, the financial condition and results of operation of the Company.

Dated: May 9, 2017

/s/ Charles F. Willis, IV  
Chief Executive Officer

/s/ Scott B. Flaherty  
Chief Financial Officer